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Circular Industrial Equipment and Capital-Goods Leasing Market Forecasts to 2034 – Global Analysis By Equipment Category (Heavy Machinery, Manufacturing Equipment, Energy & Power Equipment, Material Handling Equipment, Agricultural Equipment and Industrial Vehicles), Leasing Model, Circular Practice Integration, End User and By Geography

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Abstracts

According to Stratistics MRC, the Global Circular Industrial Equipment and Capital-Goods Leasing Market is accounted for $55.6 billion in 2026 and is expected to reach $92.0 billion by 2034 growing at a CAGR of 6.5% during the forecast period. Industrial equipment circular leasing and capital goods sharing models focus on providing machinery through rental, refurbishment, and reuse rather than traditional ownership. These systems lower upfront investment requirements and prolong asset lifespan using repair, remanufacturing, and collaborative utilization networks. They benefit sectors like manufacturing, construction, and energy by enhancing efficiency and reducing ecological footprint. Digital technologies support equipment monitoring, usage optimization, and resale markets for pre-owned assets. This approach strengthens circular economy adoption, reduces material waste, and improves operational output.

According to the Equipment Leasing & Finance Foundation's 2024 Horizon Report, the U.S. equipment finance industry expanded to more than $1.3 trillion in 2023, with over 80% of end-users relying on financing (leasing, loans, or lines of credit) to acquire equipment and software.

Market Dynamics:

Driver:

Cost efficiency & capital preservation

Cost optimization and capital preservation strongly drive growth in the Circular Industrial Equipment and Capital-Goods Leasing Market. Organizations increasingly choose leasing instead of buying heavy machinery since it lowers initial investment requirements and enhances financial liquidity. Leasing provides access to modern equipment without heavy capital burden while distributing payments over longer periods. It also minimizes repair responsibilities and asset depreciation risks. This approach enhances flexibility for small and medium businesses. With rising machinery prices and intense competition, leasing serves as an important financial strategy. It improves cash flow control, supports asset upgrades, and strengthens productivity and financial stability across industries worldwide.

Restraint:

High maintenance, repair, and logistics complexity

High maintenance requirements, repair demands, and complex logistics significantly restrain the Circular Industrial Equipment and Capital-Goods Leasing Market. Equipment must be constantly serviced, inspected, and refurbished when shared among multiple users, increasing operational expenses for leasing companies. Moving heavy machinery between locations, managing storage, and ensuring timely redeployment adds further logistical strain. Differences in usage patterns and wear levels make maintenance planning more difficult. These factors can reduce efficiency, increase costs, and impact profitability. Equipment downtime during servicing also affects reliability.

Opportunity:

Expansion of circular economy adoption

The global transition toward circular economy practices creates strong growth potential for the Circular Industrial Equipment and Capital-Goods Leasing Market. Businesses are prioritizing waste reduction, resource optimization, and extended equipment lifecycles. Leasing supports these objectives by enabling equipment reuse,

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refurbishment, and shared access. Increasing government and corporate emphasis on sustainable operations is encouraging wider adoption of leasing models. This opens new income opportunities for leasing companies across industrial sectors such as manufacturing and construction. As sustainability becomes a key strategic focus, circular leasing solutions are expected to experience rapid expansion across developed and developing regions worldwide.

Threat:

Rapid technological obsolescence

Fast technological advancements create a significant threat to the Circular Industrial Equipment and Capital-Goods Leasing Market. Industrial equipment is rapidly evolving with innovations in automation, AI, and smart manufacturing systems. As a result, existing leased machinery can become obsolete before recovering its full value. This leads to higher depreciation and reduced resale opportunities for leasing providers. Companies are also forced to upgrade equipment more frequently, increasing capital expenditure. Clients often prefer advanced technology, lowering demand for older leased assets. Overall, rapid innovation creates financial instability, increases reinvestment pressure, and complicates long-term asset planning for leasing businesses.

Covid-19 Impact:

The COVID-19 outbreak significantly affected the Circular Industrial Equipment and Capital-Goods Leasing Market in both negative and positive ways. During the early stages, restrictions, supply chain breakdowns, and shutdown of industrial operations caused a major drop in equipment leasing demand. Key sectors such as construction and manufacturing experienced project delays, reducing asset utilization and revenue generation. However, the crisis later encouraged companies to adopt flexible and low-cost leasing models instead of purchasing new machinery. As recovery began, demand for leased equipment increased to resume operations efficiently. The pandemic also boosted digitalization and awareness of circular economy practices worldwide.

The manufacturing equipment segment is expected to be the largest during the forecast period

The manufacturing equipment segment is expected to account for the largest market share during the forecast period because it is extensively used in multiple sectors, including automotive, electronics, and general industrial production. The high investment required for such machinery drives companies toward leasing models that preserve capital and improve financial flexibility. Frequent technological advancements and automation trends also encourage firms to access updated equipment without ownership burdens. Rapid industrial growth and the demand for efficient, cost-effective manufacturing solutions further strengthen this segment's leading position in the global circular leasing market.

The construction & infrastructure segment is expected to have the highest CAGR during the forecast period

Over the forecast period, the construction & infrastructure segment is predicted to witness the highest growth rate, driven by rapid urban growth and expanding infrastructure projects. Governments and private players are heavily investing in transportation networks, housing, and smart city developments. The expensive nature of construction machinery pushes companies toward leasing rather than purchasing equipment. Leasing offers flexibility to scale resources according to project requirements and duration. Increasing focus on sustainable building practices and efficient asset use also supports growth. Strong infrastructure expansion in developing regions further boosts demand, making this segment the fastest-growing area in the market globally.

Region with largest share:

During the forecast period, the North America region is expected to hold the largest market share because of its highly developed industrial ecosystem and strong leasing service providers. Industries across manufacturing, construction, and energy widely use leasing models to manage capital costs and improve efficiency. Environmental regulations and sustainability goals push companies toward circular equipment usage and reduced waste practices. Advanced digital technologies, including smart asset tracking and predictive maintenance, further strengthen market growth. The region also benefits from strong financial systems and easy access to credit, enabling widespread adoption of leasing solutions.

Region with highest CAGR:

Over the forecast period, the Asia-Pacific region is anticipated to exhibit the highest CAGR, driven by fast-paced industrial growth and urban expansion in developing countries. Nations such as India, China, and other Southeast Asian economies are

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witnessing rising infrastructure and manufacturing activities. Leasing models are gaining popularity among businesses seeking affordable and flexible access to heavy equipment. Government programs promoting infrastructure development, sustainability, and smart city projects further boost demand. Increasing foreign direct investment and rapid industrial base expansion also support market growth.

Key players in the market

Some of the key players in Circular Industrial Equipment and Capital-Goods Leasing Market include United Rentals Inc., Tokyo Century Corporation, Ashtead Group plc, Fuyo General Lease Co., Ltd., Mitsubishi UFJ Lease & Finance, Hitachi Capital Corporation, Sumitomo Corporation, Itochu Corporation, Bajaj Finserv Limited, Mahindra & Mahindra Financial Services Limited, Sundaram Finance Limited, Tata Capital Financial Services Limited, Northgate Capital, Obayashi Leasing Co., Ltd., Kubota Leasing Co., Ltd., Caterpillar Financial Services Corporation, Volvo Financial Services and Kone Financial Services.

Key Developments:

In February 2026, United Rentals Inc. and Procore Technologies announced a strategic partnership and telematics integration that allows shared customers to import rental equipment data into Procore’s Resource Management solution. The integration enables customers to connect their United Rentals account within the Resource Management platform to automatically sync rented equipment records and telematics data.

In January 2026, Tokyo Century Corporation and Downing LLP invest ?300mln in UK solar. The programme will acquire ready-to-build projects with Contracts-for-Difference arrangements. They will be sourced from Downing's pipeline and also from third-party developers targeting grid connection dates in 2027 and 2028.

Equipment Categories Covered:

- Heavy Machinery
- Manufacturing Equipment
- Energy & Power Equipment
- Material Handling Equipment

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- Agricultural Equipment
- Industrial Vehicles

Leasing Models Covered:

- Operating Lease
- Finance Lease
- Circular Lease
- Pay-per-use & Subscription Model

Circular Practice Integrations Covered:

- Refurbishment & Remanufacturing
- Equipment Sharing Platforms
- Lifecycle Extension Services
- Recycling & Recovery Partnerships

End Users Covered:

- Construction & Infrastructure
- Manufacturing & Processing
- Energy & Utilities
- Mining & Metals
- Agriculture & Forestry

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Transportation & Logistics

Regions Covered:

North America

United States

Canada

Mexico

Europe

United Kingdom

Germany

France

Italy

Spain

Netherlands

Belgium

Sweden

Switzerland

Poland

Rest of Europe

Asia Pacific

China

Japan

India

South Korea

Australia

Indonesia

Thailand

Malaysia

Singapore

Vietnam

Rest of Asia Pacific

South America

Brazil

Argentina

Colombia

Chile

Peru

Rest of South America

Rest of the World (RoW)

Middle East

Saudi Arabia

United Arab Emirates

Qatar

Israel

Rest of Middle East

Africa

South Africa

Egypt

Morocco

Rest of Africa

What our report offers:

Market share assessments for the regional and country-level segments

Strategic recommendations for the new entrants

Covers Market data for the years 2023, 2024, 2025, 2026, 2027, 2028, 2030, 2032 and 2034

Market Trends (Drivers, Constraints, Opportunities, Threats, Challenges, Investment Opportunities, and recommendations)

Strategic recommendations in key business segments based on the market estimations

Competitive landscaping mapping the key common trends

Company profiling with detailed strategies, financials, and recent developments

Supply chain trends mapping the latest technological advancements

Free Customization Offerings:

All the customers of this report will be entitled to receive one of the following free customization options:

Company Profiling

Comprehensive profiling of additional market players (up to 3)

SWOT Analysis of key players (up to 3)

Regional Segmentation

Market estimations, Forecasts and CAGR of any prominent country as per the client's interest (Note: Depends on feasibility check)

Competitive Benchmarking

Benchmarking of key players based on product portfolio, geographical presence, and strategic alliances

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Note: Tables for North America, Europe, APAC, South America, and Rest of the World (RoW) Regions are also represented in the same manner as above.

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