

# Offshore Decommissioning Services Global Market Insights 2026, Analysis and Forecast to 2031

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## Abstracts

### Offshore Decommissioning Services Market Summary

The offshore decommissioning services market is a specialized and rapidly expanding sector within the global energy industry, focused on the safe, environmentally responsible, and regulatory-compliant removal of oil and gas infrastructure at the end of its productive lifecycle. This industry involves a complex sequence of engineering feats, including the permanent sealing of wells, the dismantling of massive steel and concrete structures, and the restoration of the seabed. Historically viewed as a 'distress cost,' decommissioning has evolved into a strategic pillar of asset lifecycle management as thousands of platforms in mature basins reach their technical and economic limits. The sector is characterized by high technical complexity, heavy reliance on specialized marine vessels, and a rigorous legal framework that holds operators liable for the 'cradle-to-grave' footprint of their assets. The global Offshore Decommissioning Services market is estimated to reach a valuation of approximately USD 3.0–9.0 billion in 2025, with compound annual growth rates (CAGR) projected in the range of 4.0%–10.0% through 2030. Growth is primarily driven by the maturation of legacy fields in the North Sea and Gulf of Mexico, intensifying environmental mandates from global maritime authorities, and the emergence of 'Rig-to-Reef' and 'Carbon Capture' conversion opportunities.

### Service Type Analysis and Market Segmentation

Well Plugging and Abandonment (P&A) Well P&A is the most significant service segment by value, accounting for nearly 40%–50% of total decommissioning expenditure, with a projected CAGR of 4.5%–9.5%. This process involves the permanent sealing of the wellbore to prevent the leakage of hydrocarbons into

the ocean. The trend is moving toward 'Rigless Abandonment,' utilizing lighter, more cost-effective intervention vessels instead of heavy drilling rigs. Technological innovation is focused on advanced barrier materials, such as bismuth or specialized resins, which provide superior long-term integrity compared to traditional cement.

**Topsides and Platform Removal** This segment is expected to grow at an annual rate of 5.0%–10.5%. The industry is witnessing a shift toward 'Single-Lift' technology, enabled by ultra-large heavy-lift vessels that can remove entire topside modules in one piece. This approach significantly reduces the time spent offshore, lowering both operational risk and personnel exposure. For smaller platforms, 'Piece-Small' or 'Piece-Large' dismantling remains common, where structures are cut into sections and transported via barge for onshore recycling.

**Substructure (Jacket) Removal** Substructure removal is projected to expand at a CAGR of 4.0%–8.5%. Strategic decisions in this segment are often influenced by 'Partial Removal' policies, where the lower portion of a steel jacket is left in place to serve as an artificial reef. The market is increasingly adopting robotic underwater cutting tools and diamond wire saws to improve the precision and safety of subsea operations.

**Pipeline and Subsea Infrastructure Decommissioning** This segment is seeing a growth rate of 5.5%–11.0%, driven by the vast networks of flowlines and umbilicals that must be flushed, disconnected, and either removed or buried. As subsea tie-backs become more common in deepwater developments, the complexity of decommissioning these intricate systems is rising, necessitating advanced Remotely Operated Vehicles (ROVs).

**Site Clearance and Monitoring** Site clearance is growing at 3.5%–7.5%. This 'post-removal' phase is critical for regulatory sign-off, requiring high-resolution sonar surveys to ensure no debris remains. Long-term monitoring is becoming a high-value niche, where autonomous underwater vehicles (AUVs) are deployed periodically to verify that abandoned sites remain environmentally stable.

## Infrastructure Type Analysis and Market Segmentation

**Fixed Platforms and Jackets** Fixed structures represent the largest infrastructure

segment, projected to grow at 4.0%–9.0%. Most of these assets are located in shallow-water basins like the Southern North Sea and the shelf regions of the Gulf of Mexico. The market is focused on optimizing the 'Reverse Installation' process to dismantle these multi-thousand-ton steel jackets efficiently.

**Floating Production Systems (FPSO, TLP, Spar)** The decommissioning of floating systems is expanding at a CAGR of 6.0%–12.5%. Unlike fixed platforms, floaters can often be disconnected and towed to shipyards for decommissioning or 'Redeployment' to newer fields. Value in this segment is increasingly tied to the 'Second-Hand Market' for hulls and topside modules, which can significantly offset decommissioning costs.

**Subsea Wells and Templates** This is a high-growth segment, expected to expand at 7.0%–14.0%. As offshore production moves into deeper waters, the number of subsea-only developments has surged. Decommissioning these assets requires specialized 'Deepwater Capability,' involving high-spec vessels and saturation diving teams or advanced robotics.

## Regional Market Distribution and Geographic Trends

**North America** North America is a mature and stable market, with an estimated growth range of 4.0%–8.5%. The U.S. Gulf of Mexico remains the global hub for 'Shallow Water Decommissioning,' driven by the Bureau of Safety and Environmental Enforcement's (BSEE) 'Idle Iron' policy. The region is a leader in the 'Rigs-to-Reefs' program, where decommissioned jackets are repurposed to support marine biodiversity.

**Europe** Europe is the most active region by expenditure, with a projected CAGR of 5.0%–10.0%. The North Sea (UK and Norway) is entering a 'Decommissioning Super-Cycle' as supermajors divest from late-life assets. The UK market is highly regulated under the OSPAR 98/3 Decision, which generally mandates the total removal of steel structures, creating a robust and predictable pipeline of work for specialized contractors.

**Asia-Pacific** Asia-Pacific is the fastest-growing region, with an estimated growth range of 7.0%–15.5%. Countries like Australia, Malaysia, and Thailand are facing a massive wave of upcoming decommissioning projects. The trend in this region is the development of 'Regional Decommissioning Hubs' to share

specialized equipment and vessels across borders, reducing the high mobilization costs associated with isolated projects.

Latin America and MEA These regions are expected to grow at 5.0%–11.5%. In Latin America, Brazil is beginning to address the decommissioning of its early deepwater FPSO fleets. In the Middle East, particularly in the Arabian Gulf, the decommissioning of aging shallow-water infrastructure is gaining momentum as national oil companies shift focus toward more efficient, modern production facilities.

### Key Market Players and Competitive Landscape

The market is dominated by large-scale oilfield service providers and specialized offshore engineering firms.

**Integrated Service Giants:** Schlumberger Limited (SLB), Halliburton Company, and Baker Hughes Company lead the 'Well Plugging and Abandonment' segment. They leverage their proprietary downhole technologies and cement chemistry to offer integrated 'Rigless P&A' solutions. Weatherford International plc also maintains a strong presence in well-abandonment services, focusing on efficiency and cost-reduction for late-life wells.

**Engineering and Project Management:** John Wood Group PLC (Wood) and Aker Solutions ASA are leaders in the 'Engineering and Planning' phase. Aker Solutions is particularly strong in the North Sea, providing end-to-end services from study to yard disposal. Worley (via its integration of various units) and AF Gruppen ASA are also major players, with AF Gruppen operating some of the world's most advanced environmental bases for recycling offshore structures.

**Marine and Heavy-Lift Specialists:** Saipem S.p.A., Heerema Marine Contractors, and Allseas Engineering B.V. dominate the 'Removal' segment. Allseas operates the *Pioneering Spirit*, the world's largest construction vessel, which has revolutionized the industry with its single-lift capabilities. DeepOcean Group and Oceaneering International, Inc. are the primary providers of subsea robotics and ROV-based decommissioning services.

**Specialized Contractors:** Bisso Marine, LLC and TETRA Technologies, Inc. focus on heavy lift and decommissioning services in the Americas. Claxton

Engineering Services Ltd. provides specialized cutting and decommissioning tools, essential for subsea and conductor removal.

## Industry Value Chain Analysis

The offshore decommissioning value chain is a multi-year process that begins long before the first piece of steel is cut, with value increasingly shifting toward specialized engineering and environmental restoration.

**Planning and Engineering (Upstream):** This phase involves structural assessments, environmental impact studies, and the development of 'Comparative Assessments' to determine the most sustainable removal method. Value is driven by 'Regulatory Expertise'—the ability to navigate the complex legal requirements of different maritime jurisdictions.

**Well Plugging and Abandonment (Execution Phase 1):** This is the most labor-intensive and costly stage. Value is created through 'Time Reduction' (NPT - Non-Productive Time); every day saved on a P&A campaign can save hundreds of thousands of dollars in vessel and crew costs.

**Preparation and Removal (Execution Phase 2):** This involves cleaning the tanks of hazardous fluids and the physical lifting of the structures. The 'Strategic Selection of Vessels' is the key value driver here, as mobilization costs can often make or break the profitability of a campaign.

**Transport and Onshore Disposal (Downstream):** Once onshore, the structure is dismantled for scrap. Modern value chain participants focus on 'Circular Economy' goals, with leading yards now achieving recycling rates of over 95%. The recovery of high-grade steel and other alloys provides a minor revenue stream that can offset some project costs.

**Site Remediation and Monitoring:** The final stage ensures the seabed is returned to its original state. Value is added through 'Long-term Liability Mitigation,' where the contractor provides certified proof that no environmental hazards remain, effectively closing the operator's financial liability.

## Market Opportunities and Challenges

**Opportunities** A major emerging opportunity is the 'Energy Transition Linkage,' where decommissioned oil and gas infrastructure is repurposed for Carbon Capture and Storage (CCS) or converted into offshore wind substations. This 'Asset Life Extension' can defer decommissioning costs while supporting green energy goals. There is also a significant market for 'Digital Decommissioning,' utilizing 3D-modeling and AI to simulate removal sequences, which reduces physical risks and improves cost forecasting. The 'Bundling of Projects'—where a single contractor handles multiple platforms in a geographical cluster—offers massive economies of scale and is becoming the preferred procurement model for major operators.

**Challenges** 'Cost Uncertainty' remains the industry's greatest challenge; unforeseen subsea conditions or mechanical failures during P&A can lead to significant budget overruns. 'Financial Security' is also a growing concern, as smaller operators may lack the funds for their decommissioning liabilities, potentially passing the burden to governments or previous owners. 'Vessel Availability' is a bottleneck, as heavy-lift vessels and specialized OSVs are increasingly diverted to higher-margin work in the offshore wind sector. Additionally, 'Regulatory Inconsistency' across different regions makes it difficult for global contractors to standardize their fleet and processes. Finally, the 'Negative Public Perception' of offshore dismantling, particularly regarding the disposal of hazardous waste, requires companies to maintain exceptionally high transparency and environmental standards.

## Contents

### **CHAPTER 1 EXECUTIVE SUMMARY**

### **CHAPTER 2 ABBREVIATION AND ACRONYMS**

### **CHAPTER 3 PREFACE**

3.1 Research Scope

3.2 Research Sources

3.2.1 Data Sources

3.2.2 Assumptions

3.3 Research Method

Chapter Four Market Landscape

4.1 Market Overview

4.2 Classification/Types

4.3 Application/End Users

### **CHAPTER 5 MARKET TREND ANALYSIS**

5.1 Introduction

5.2 Drivers

5.3 Restraints

5.4 Opportunities

5.5 Threats

### **CHAPTER 6 INDUSTRY CHAIN ANALYSIS**

6.1 Upstream/Suppliers Analysis

6.2 Offshore Decommissioning Services Analysis

6.2.1 Technology Analysis

6.2.2 Cost Analysis

6.2.3 Market Channel Analysis

6.3 Downstream Buyers/End Users

### **CHAPTER 7 LATEST MARKET DYNAMICS**

7.1 Latest News

7.2 Merger and Acquisition

- 7.3 Planned/Future Project
- 7.4 Policy Dynamics

## **CHAPTER 8 HISTORICAL AND FORECAST OFFSHORE DECOMMISSIONING SERVICES MARKET IN NORTH AMERICA (2021-2031)**

- 8.1 Offshore Decommissioning Services Market Size
- 8.2 Offshore Decommissioning Services Market by End Use
- 8.3 Competition by Players/Suppliers
- 8.4 Offshore Decommissioning Services Market Size by Type
- 8.5 Key Countries Analysis
  - 8.5.1 United States
  - 8.5.2 Canada
  - 8.5.3 Mexico

## **CHAPTER 9 HISTORICAL AND FORECAST OFFSHORE DECOMMISSIONING SERVICES MARKET IN SOUTH AMERICA (2021-2031)**

- 9.1 Offshore Decommissioning Services Market Size
- 9.2 Offshore Decommissioning Services Market by End Use
- 9.3 Competition by Players/Suppliers
- 9.4 Offshore Decommissioning Services Market Size by Type
- 9.5 Key Countries Analysis
  - 9.5.1 Brazil
  - 9.5.2 Argentina
  - 9.5.3 Chile
  - 9.5.4 Peru

## **CHAPTER 10 HISTORICAL AND FORECAST OFFSHORE DECOMMISSIONING SERVICES MARKET IN ASIA & PACIFIC (2021-2031)**

- 10.1 Offshore Decommissioning Services Market Size
- 10.2 Offshore Decommissioning Services Market by End Use
- 10.3 Competition by Players/Suppliers
- 10.4 Offshore Decommissioning Services Market Size by Type
- 10.5 Key Countries Analysis
  - 10.5.1 China
  - 10.5.2 India
  - 10.5.3 Japan

- 10.5.4 South Korea
- 10.5.5 Southeast Asia
- 10.5.6 Australia & New Zealand

## **CHAPTER 11 HISTORICAL AND FORECAST OFFSHORE DECOMMISSIONING SERVICES MARKET IN EUROPE (2021-2031)**

- 11.1 Offshore Decommissioning Services Market Size
- 11.2 Offshore Decommissioning Services Market by End Use
- 11.3 Competition by Players/Suppliers
- 11.4 Offshore Decommissioning Services Market Size by Type
- 11.5 Key Countries Analysis
  - 11.5.1 Germany
  - 11.5.2 France
  - 11.5.3 United Kingdom
  - 11.5.4 Italy
  - 11.5.5 Spain
  - 11.5.6 Belgium
  - 11.5.7 Netherlands
  - 11.5.8 Austria
  - 11.5.9 Poland
  - 11.5.10 North Europe

## **CHAPTER 12 HISTORICAL AND FORECAST OFFSHORE DECOMMISSIONING SERVICES MARKET IN MEA (2021-2031)**

- 12.1 Offshore Decommissioning Services Market Size
- 12.2 Offshore Decommissioning Services Market by End Use
- 12.3 Competition by Players/Suppliers
- 12.4 Offshore Decommissioning Services Market Size by Type
- 12.5 Key Countries Analysis
  - 12.5.1 Egypt
  - 12.5.2 Israel
  - 12.5.3 South Africa
  - 12.5.4 Gulf Cooperation Council Countries
  - 12.5.5 Turkey

## **CHAPTER 13 SUMMARY FOR GLOBAL OFFSHORE DECOMMISSIONING SERVICES MARKET (2021-2026)**

- 13.1 Offshore Decommissioning Services Market Size
- 13.2 Offshore Decommissioning Services Market by End Use
- 13.3 Competition by Players/Suppliers
- 13.4 Offshore Decommissioning Services Market Size by Type

## **CHAPTER 14 GLOBAL OFFSHORE DECOMMISSIONING SERVICES MARKET FORECAST (2026-2031)**

- 14.1 Offshore Decommissioning Services Market Size Forecast
- 14.2 Offshore Decommissioning Services Application Forecast
- 14.3 Competition by Players/Suppliers
- 14.4 Offshore Decommissioning Services Type Forecast

## **CHAPTER 15 ANALYSIS OF GLOBAL KEY VENDORS**

- 15.1 Aker Solutions ASA
  - 15.1.1 Company Profile
  - 15.1.2 Main Business and Offshore Decommissioning Services Information
  - 15.1.3 SWOT Analysis of Aker Solutions ASA
  - 15.1.4 Aker Solutions ASA Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)
- 15.2 John Wood Group PLC
  - 15.2.1 Company Profile
  - 15.2.2 Main Business and Offshore Decommissioning Services Information
  - 15.2.3 SWOT Analysis of John Wood Group PLC
  - 15.2.4 John Wood Group PLC Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)
- 15.3 Oceaneering International
  - 15.3.1 Company Profile
  - 15.3.2 Main Business and Offshore Decommissioning Services Information
  - 15.3.3 SWOT Analysis of Oceaneering International
  - 15.3.4 Oceaneering International Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)
- 15.4 Inc.
  - 15.4.1 Company Profile
  - 15.4.2 Main Business and Offshore Decommissioning Services Information
  - 15.4.3 SWOT Analysis of Inc.
  - 15.4.4 Inc. Offshore Decommissioning Services Revenue, Gross Margin and Market

Share (2021-2026)

15.5 Schlumberger Limited

15.5.1 Company Profile

15.5.2 Main Business and Offshore Decommissioning Services Information

15.5.3 SWOT Analysis of Schlumberger Limited

15.5.4 Schlumberger Limited Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

15.6 Halliburton Company

15.6.1 Company Profile

15.6.2 Main Business and Offshore Decommissioning Services Information

15.6.3 SWOT Analysis of Halliburton Company

15.6.4 Halliburton Company Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

15.7 Baker Hughes Company

15.7.1 Company Profile

15.7.2 Main Business and Offshore Decommissioning Services Information

15.7.3 SWOT Analysis of Baker Hughes Company

15.7.4 Baker Hughes Company Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

15.8 Weatherford International plc

15.8.1 Company Profile

15.8.2 Main Business and Offshore Decommissioning Services Information

15.8.3 SWOT Analysis of Weatherford International plc

15.8.4 Weatherford International plc Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

15.9 DeepOcean Group

15.9.1 Company Profile

15.9.2 Main Business and Offshore Decommissioning Services Information

15.9.3 SWOT Analysis of DeepOcean Group

15.9.4 DeepOcean Group Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

15.10 AF Gruppen ASA

15.10.1 Company Profile

15.10.2 Main Business and Offshore Decommissioning Services Information

15.10.3 SWOT Analysis of AF Gruppen ASA

15.10.4 AF Gruppen ASA Offshore Decommissioning Services Revenue, Gross Margin and Market Share (2021-2026)

Please ask for sample pages for full companies list

## Tables & Figures

### TABLES AND FIGURES

Table Abbreviation and Acronyms

Table Research Scope of Offshore Decommissioning Services Report

Table Data Sources of Offshore Decommissioning Services Report

Table Major Assumptions of Offshore Decommissioning Services Report

Figure Market Size Estimated Method

Figure Major Forecasting Factors

Figure Offshore Decommissioning Services Picture

Table Offshore Decommissioning Services Classification

Table Offshore Decommissioning Services Applications

Table Drivers of Offshore Decommissioning Services Market

Table Restraints of Offshore Decommissioning Services Market

Table Opportunities of Offshore Decommissioning Services Market

Table Threats of Offshore Decommissioning Services Market

Table Raw Materials Suppliers

Table Different Production Methods of Offshore Decommissioning Services

Table Cost Structure Analysis of Offshore Decommissioning Services

Table Key End Users

Table Latest News of Offshore Decommissioning Services Market

Table Merger and Acquisition

Table Planned/Future Project of Offshore Decommissioning Services Market

Table Policy of Offshore Decommissioning Services Market

Table 2021-2031 North America Offshore Decommissioning Services Market Size

Figure 2021-2031 North America Offshore Decommissioning Services Market Size and CAGR

Table 2021-2031 North America Offshore Decommissioning Services Market Size by Application

Table 2021-2026 North America Offshore Decommissioning Services Key Players Revenue

Table 2021-2026 North America Offshore Decommissioning Services Key Players Market Share

Table 2021-2031 North America Offshore Decommissioning Services Market Size by Type

Table 2021-2031 United States Offshore Decommissioning Services Market Size

Table 2021-2031 Canada Offshore Decommissioning Services Market Size

Table 2021-2031 Mexico Offshore Decommissioning Services Market Size

Table 2021-2031 South America Offshore Decommissioning Services Market Size

Figure 2021-2031 South America Offshore Decommissioning Services Market Size and CAGR

Table 2021-2031 South America Offshore Decommissioning Services Market Size by Application

Table 2021-2026 South America Offshore Decommissioning Services Key Players Revenue

Table 2021-2026 South America Offshore Decommissioning Services Key Players Market Share

Table 2021-2031 South America Offshore Decommissioning Services Market Size by Type

Table 2021-2031 Brazil Offshore Decommissioning Services Market Size

Table 2021-2031 Argentina Offshore Decommissioning Services Market Size

Table 2021-2031 Chile Offshore Decommissioning Services Market Size

Table 2021-2031 Peru Offshore Decommissioning Services Market Size

Table 2021-2031 Asia & Pacific Offshore Decommissioning Services Market Size

Figure 2021-2031 Asia & Pacific Offshore Decommissioning Services Market Size and CAGR

Table 2021-2031 Asia & Pacific Offshore Decommissioning Services Market Size by Application

Table 2021-2026 Asia & Pacific Offshore Decommissioning Services Key Players Revenue

Table 2021-2026 Asia & Pacific Offshore Decommissioning Services Key Players Market Share

Table 2021-2031 Asia & Pacific Offshore Decommissioning Services Market Size by Type

Table 2021-2031 China Offshore Decommissioning Services Market Size

Table 2021-2031 India Offshore Decommissioning Services Market Size

Table 2021-2031 Japan Offshore Decommissioning Services Market Size

Table 2021-2031 South Korea Offshore Decommissioning Services Market Size

Table 2021-2031 Southeast Asia Offshore Decommissioning Services Market Size

Table 2021-2031 Australia & New Zealand Offshore Decommissioning Services Market Size

Table 2021-2031 Europe Offshore Decommissioning Services Market Size

Figure 2021-2031 Europe Offshore Decommissioning Services Market Size and CAGR

Table 2021-2031 Europe Offshore Decommissioning Services Market Size by Application

Table 2021-2026 Europe Offshore Decommissioning Services Key Players Revenue

Table 2021-2026 Europe Offshore Decommissioning Services Key Players Market Share

Table 2021-2031 Europe Offshore Decommissioning Services Market Size by Type  
Table 2021-2031 Germany Offshore Decommissioning Services Market Size  
Table 2021-2031 France Offshore Decommissioning Services Market Size  
Table 2021-2031 United Kingdom Offshore Decommissioning Services Market Size  
Table 2021-2031 Italy Offshore Decommissioning Services Market Size  
Table 2021-2031 Spain Offshore Decommissioning Services Market Size  
Table 2021-2031 Belgium Offshore Decommissioning Services Market Size  
Table 2021-2031 Netherlands Offshore Decommissioning Services Market Size  
Table 2021-2031 Austria Offshore Decommissioning Services Market Size  
Table 2021-2031 Poland Offshore Decommissioning Services Market Size  
Table 2021-2031 North Europe Offshore Decommissioning Services Market Size  
Table 2021-2031 MEA Offshore Decommissioning Services Market Size  
Figure 2021-2031 MEA Offshore Decommissioning Services Market Size and CAGR  
Table 2021-2031 MEA Offshore Decommissioning Services Market Size by Application  
Table 2021-2026 MEA Offshore Decommissioning Services Key Players Revenue  
Table 2021-2026 MEA Offshore Decommissioning Services Key Players Market Share  
Table 2021-2031 MEA Offshore Decommissioning Services Market Size by Type  
Table 2021-2031 Egypt Offshore Decommissioning Services Market Size  
Table 2021-2031 Israel Offshore Decommissioning Services Market Size  
Table 2021-2031 South Africa Offshore Decommissioning Services Market Size  
Table 2021-2031 Gulf Cooperation Council Countries Offshore Decommissioning Services Market Size  
Table 2021-2031 Turkey Offshore Decommissioning Services Market Size  
Table 2021-2026 Global Offshore Decommissioning Services Market Size by Region  
Table 2021-2026 Global Offshore Decommissioning Services Market Size Share by Region  
Table 2021-2026 Global Offshore Decommissioning Services Market Size by Application  
Table 2021-2026 Global Offshore Decommissioning Services Market Share by Application  
Table 2021-2026 Global Offshore Decommissioning Services Key Vendors Revenue  
Figure 2021-2026 Global Offshore Decommissioning Services Market Size and Growth Rate  
Table 2021-2026 Global Offshore Decommissioning Services Key Vendors Market Share  
Table 2021-2026 Global Offshore Decommissioning Services Market Size by Type  
Table 2021-2026 Global Offshore Decommissioning Services Market Share by Type  
Table 2026-2031 Global Offshore Decommissioning Services Market Size by Region  
Table 2026-2031 Global Offshore Decommissioning Services Market Size Share by

**Region**

Table 2026-2031 Global Offshore Decommissioning Services Market Size by Application

Table 2026-2031 Global Offshore Decommissioning Services Market Share by Application

Table 2026-2031 Global Offshore Decommissioning Services Key Vendors Revenue

Figure 2026-2031 Global Offshore Decommissioning Services Market Size and Growth Rate

Table 2026-2031 Global Offshore Decommissioning Services Key Vendors Market Share

Table 2026-2031 Global Offshore Decommissioning Services Market Size by Type

Table 2026-2031 Offshore Decommissioning Services Global Market Share by Type

Table Aker Solutions ASA Information

Table SWOT Analysis of Aker Solutions ASA

Table 2021-2026 Aker Solutions ASA Offshore Decommissioning Services Revenue Gross Profit Margin

Figure 2021-2026 Aker Solutions ASA Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Aker Solutions ASA Offshore Decommissioning Services Market Share

Table John Wood Group PLC Information

Table SWOT Analysis of John Wood Group PLC

Table 2021-2026 John Wood Group PLC Offshore Decommissioning Services Revenue Gross Profit Margin

Figure 2021-2026 John Wood Group PLC Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 John Wood Group PLC Offshore Decommissioning Services Market Share

Table Oceaneering International Information

Table SWOT Analysis of Oceaneering International

Table 2021-2026 Oceaneering International Offshore Decommissioning Services Revenue Gross Profit Margin

Figure 2021-2026 Oceaneering International Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Oceaneering International Offshore Decommissioning Services Market Share

Table Inc. Information

Table SWOT Analysis of Inc.

Table 2021-2026 Inc. Offshore Decommissioning Services Revenue Gross Profit

## Margin

Figure 2021-2026 Inc. Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Inc. Offshore Decommissioning Services Market Share

Table Schlumberger Limited Information

Table SWOT Analysis of Schlumberger Limited

Table 2021-2026 Schlumberger Limited Offshore Decommissioning Services Revenue

Gross Profit Margin

Figure 2021-2026 Schlumberger Limited Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Schlumberger Limited Offshore Decommissioning Services Market Share

Table Halliburton Company Information

Table SWOT Analysis of Halliburton Company

Table 2021-2026 Halliburton Company Offshore Decommissioning Services Revenue

Gross Profit Margin

Figure 2021-2026 Halliburton Company Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Halliburton Company Offshore Decommissioning Services Market Share

Table Baker Hughes Company Information

Table SWOT Analysis of Baker Hughes Company

Table 2021-2026 Baker Hughes Company Offshore Decommissioning Services

Revenue Gross Profit Margin

Figure 2021-2026 Baker Hughes Company Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Baker Hughes Company Offshore Decommissioning Services Market Share

Table Weatherford International plc Information

Table SWOT Analysis of Weatherford International plc

Table 2021-2026 Weatherford International plc Offshore Decommissioning Services

Revenue Gross Profit Margin

Figure 2021-2026 Weatherford International plc Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 Weatherford International plc Offshore Decommissioning Services Market Share

Table DeepOcean Group Information

Table SWOT Analysis of DeepOcean Group

Table 2021-2026 DeepOcean Group Offshore Decommissioning Services Revenue

Gross Profit Margin

Figure 2021-2026 DeepOcean Group Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 DeepOcean Group Offshore Decommissioning Services Market Share

Table AF Gruppen ASA Information

Table SWOT Analysis of AF Gruppen ASA

Table 2021-2026 AF Gruppen ASA Offshore Decommissioning Services Revenue Gross Profit Margin

Figure 2021-2026 AF Gruppen ASA Offshore Decommissioning Services Revenue and Growth Rate

Figure 2021-2026 AF Gruppen ASA Offshore Decommissioning Services Market Share

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