

# **Toward Services Consolidation - ATM Management Outsourcing**

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# **Abstracts**

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#### Introduction

ATM management outsourcing is a growing area that is now being considered by many banking executives, particularly those strugging to get capital for their investments but who still have to tackle aging technology assets, those interested in quick expansion in emerging markets, or those who have difficulty in managing recently quickly expanded larger networks.

#### Features and benefits

The idea of not owning the equipment but renting it together with associated services is a pain-reliever for many.

Alternative approaches to manage costs, assess their legacy infrastructure, and consider customer engagement models.

## **Highlights**

Implementation of ATM management sourcing is a major change project with strategic implications and multiple stakeholders and one that requires experience with the management of external suppliers with varying capabilities.

#### Your key questions answered



Assess all of the potential benefits and the associated direct and indirect risks.

Any external engagement needs to align with the bank's strategic goals and direction.

Define the types and maturity of services being delivered through the ATMs now and in the future.

With outsourcing being a major change program, engage at a pace and speed that fit.



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Catalyst

Ovum view

Key messages

The growth of cash in circulation and associated cash-handling costs drive the demand for efficiency

Assessment of likely risks and benefits is key

ATM management outsourcing implementation is a major change project

Maturing outsourcing capabilities drive interest within banks

#### ATM MANAGEMENT OUTSOURCING FUNDAMENTALS

The growth of cash in circulation and associated cash-handling costs drive demand for efficiency

Outsourcing is on the rise

Hardware as a service is already a tested idea

The drive toward raising efficiency and increasing satisfaction levels in the ATM channel may lead to outsourcing

#### MAKING THE OUTSOURCING DECISION

Outsourcing is a major, potentially fraught, decision

Banks need to approach ATM management outsourcing from a high-level strategic viewpoint

Outsourcing is gaining traction

Assessment of likely risks and benefits is key

ATM management outsourcing strategy will drive the vendor relationship model

Sourcing objectives and constraints need to be carefully analyzed

The financial model is the final dimension

#### ATM MANAGEMENT OUTSOURCING COMPOMENTS

Outsourcing implementation is a major change project
All key ATM channel stakeholders must be part of the implementation journey
Banks need to analyze the TCO of the management of their ATM fleets
Banks need to evaluate the efficiency of various outsourcing options



Banks need to look at management of the ATM channel through cost-efficient integration of the various service components

#### ATM MANAGEMENT VENDOR EVALUATION

Vendor selection is the foundation for further implementation Flexible approach to vendor selection is on the rise Comprehensive ATM management offerings evolve from various sources

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Assess all of the potential benefits and the associated direct and indirect risks

Any external engagement needs to align with the bank's strategic goals and direction

Define the types and maturity of services delivered through the ATMs

Outsourcing is a major change program so engagement should be at a pace and speed that fit

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Aim to provide a complete customer-focused solution

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Authors
Ovum Consulting
Disclaimer



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