

ALM perspective: demolish the IT governance silos

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Abstracts

In most organizations, application lifecycle management (ALM) is implemented as an isolated process, with limited regard for other domains that it touches. However, as many areas of IT have begun formalizing their own governance policies, a problem is emerging that conflicting practices of different silos, such as IT operations, will become set in stone. In such a scenario, ALM can no longer exist in its own universe, oblivious to initiatives from IT operations for adopting ITIL, or from a corporate level for strengthening governance, risk and compliance (GRC) practices.

The long-term solution is federated governance, an approach that cross-references and coordinates policies and practices in which activities overlap, to eliminate conflicts. The first steps towards federated governance include using a lifecycle approach to map and reconcile policies and practices across functional domains. The next logical step is to adopt application portfolio management (APM) strategies. APM applies financially focused management discipline, which checks compliance to and efficacy of practices and policies that impact the application lifecycle, from inception through operations and end of life.

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