

# **Small Business Banking Trends In U.S.**

https://marketpublishers.com/r/S161229708BEN.html

Date: June 2010

Pages: 104

Price: US\$ 5,650.00 (Single User License)

ID: S161229708BEN

# **Abstracts**

# **Report Description**

Small businesses operating in the U.S. currently number at 29 million; and a major portion of these require financial solutions such as cash and credit management, trade financing, payroll processing, and treasury services. Banks that successfully targeted the small business segment have earned higher net interest margin (NIM) and return on assets (ROA).

Banks trying to gain a competitive edge and a bigger share of the small business markets have to be cognizant of various behavioral, economic, regulatory, and technological challenges. Banks also need to design their product portfolio to match the specific requirements of small businesses and also determine the best channel to deliver their products.

Bankers are focusing on direct marketing to meet the high financial challenges, i.e. the cost of serving small business owners. Acknowledging that the cost of serving new customers is almost 10 times the cost of serving existing customers, most small business bankers are now involved in up-selling and cross-selling of services to existing customers. The current economic environment has changed the landscape for small businesses. Banks also need to provide them the right product at attractive cost, and learn how to evolve their risk profile to accommodate a wider audience.

'U.S. Small Business Banking Trends' is a study of small businesses using banking products and the changing trends in small business banking. The study is designed to provide insights on the behavioral aspects of the small businesses towards the banking products offered by large as well as small banks.

## Scope of the report



# Strategy formulation

This section seeks to provide a schematic of the marketplace under study; and to enable the report user to determine their competitiveness and positioning in the market. Through our in-depth understanding of the financial services industry, we size the market, identify the trends and drivers, and develop the right framework for strategy formulation to help users maintain or enhance their market position.

#### **Business Model**

This section seeks to identify the already existing business models; and to optimize these models in order to help FIs enter new and lucrative markets.

### Vendor Selection

This section seeks to profile the companies supporting the market under study. We profile the top vendors and analyze user perspectives to help you make the best decision for your financial institution. Every report includes in-depth reviews of the top vendors.

What makes our report unique?

A strong heritage of providing cutting-edge research:

MarketsandMarkets provides clients with ground breaking marketing research. M&M's unique research methodology and expert analytical capabilities will provide you the tools to apply the best marketing practices to your Financial Institution.

Ensure that your strategy is viable:

Our study will help you examine the breadth of possibilities you may encounter when planning future strategies and product launches. It will help you create plans that are resilient enough to meet the full range of unanticipated events.

Discover new opportunities:

This market research study will forecast the future roles, uses, and acceptances of new products, services, and applications emerging in the marketplace. It will identify



opportunities where companies can get a leg up on the competition.

# Key questions answered

How is the landscape of small business banking industry changing?

What is the right channel or mix of channels that will drive conversion?

Can the message position your offer better than your competition? How can the message help you keep existing customers and acquire new customers?

Is there a vertical, demographic, or workflow benefit trait that identifies the small business owner as a potential customer? For example, one such construct may be on customer value and financial value.

What process does the small business owner go through for selecting a banking product? Our unique process determines the trigger points to help you close every sale.

Who are the industry leaders and what are they doing to retain their position?

What are the major drivers and opportunities in the market?

What is the competitive outlook, what are the major tools and services, who are the major players in the market segments?

## Powerful Research and analysis

The analysts working with MarketsandMarkets come from renowned publishers and market research firms globally, adding their expertise and domain understanding. We get the facts from over 22,000 news and information sources, a huge database of key industry participants and draw on our relationships with more than 900 market research companies.



# **Contents**

EXECUTIVE SUMMARY
SEGMENTING THE SMALL BUSINESS MARKET
FOCUS ON DEPOSITS TO IMPROVE CUSTOMER RETENTION
STRATEGIES TO IMPROVE DEPOSITS
BETTER PERFORMANCE OF BANKS FOCUSED ON SMALL BUSINESSES
LENDING
STRATEGIES TO IMPROVE LENDING
CREATING SUCCESSFUL BUSINESS MODEL FOR SMALL BUSINESS BANKING

### 1 INTRODUCTION

- 1.1 REPORT PURPOSE
  - 1.1.1 REPORT CATALYST
- 1.2 REPORT STRUCTURE
- 1.3 RESEARCH OBJECTIVES
- 1.4 RESEARCH METHODOLOGY

## **2 DEFINING SMALL BUSINESSES**

- 2.1 KEY FINDINGS
- 2.2 U.S. SMALL BUSINESS MARKET
- 2.3 DEMOGRAPHICS
  - 2.3.1 BY ETHNICITY
  - 2.3.2 BY GENDER
- 2.4 GEOGRAPHY
- 2.5 NUMBER OF EMPLOYEES
- 2.6 INDUSTRY

### **3 STRATEGY FORMULATION**

- 3.1 KEY FINDINGS
- 3.2 BANKING NEEDS OF SMALL BUSINESSES
- 3.3 BANK STRATEGIES FOR SMALL BUSINESS NEEDS
- 3.4 CHALLENGES IN SERVING SMALL BUSINESSES
- 3.5 SMALL BUSINESS BANKING STRATEGIES
  - 3.5.1 DEPOSIT PRODUCTS
  - 3.5.2 STRATEGIES FOR ATTRACTING DEPOSITS



- 3.5.2.1 Simplified and innovative product set
- 3.5.2.2 Emphasis on product packaging
- 3.5.2.3 Competitive pricing for deposits
- **3.5.3 LENDING** 
  - 3.5.3.1 Credit card products
- 3.5.4 OPERATIONAL STRATEGIES
  - 3.5.4.1 Centralizing process to reduce operational costs
  - 3.5.4.2 Segmenting strategies
- 3.6 SMALL BUSINESS SPENDING ON FINANCIAL PRODUCTS AND SERVICES
- 3.7 WINNING MODEL FOR SMALL BUSINESS BANKING
- 3.8 LENDING TO SMALL BUSINESSES
  - 3.8.1 NIM. ROA AND ROE COMPARISON
  - 3.8.2 BENCHMARKING LENDERS
    - 3.8.2.1 Banks with asset size of more than \$50 billion
    - 3.8.2.2 Banks with asset size of \$10 billion-\$50 billion
    - 3.8.2.3 Banks with asset size of \$1 billion \$10 billion

# 4 KEY TRENDS IMPACTING DEMAND OF SMALL BUSINESS BANKING PRODUCTS

- 4.1 KEY FINDINGS
- 4.2 TRENDS SUPPORTING SMALL BUSINESS BANKING
  - 4.2.1 99.7% OF BUSINESSES ARE SMALL & MEDIUM ENTERPRISES
  - 4.2.2 IMPROVING ECONOMY TO HAVE A POSITIVE IMPACT
    - 4.2.2.1 Increasing small business confidence index
    - 4.2.2.2 Increased sales and profit expectations of small businesses
- 4.2.3 INCREASING GOVERNMENT SUPPORT TO IMPROVE CREDIT

### **AVAILABILITY**

- 4.2.4 GREATER SCOPE FOR UP-SELLING AND CROSS-SELLING
- 4.2.5 INCREASING ADOPTION OF TECHNOLOGY AMONG SMALL BUSINESS OWNERS
  - 4.2.6 UNDERBANKED SMALL BUSINESSES EMERGING TARGET FOR BANKS
  - 4.2.7 SMALL BUSINESS LENDING EXPECTED TO INCREASE IN 2010
- 4.3 RESTRAINTS IN SMALL BUSINESS BANKING
  - 4.3.1 INCREASINGS FAILURE RATE OF SMALL BUSINESSES
  - 4.3.2 RISING TRENDS IN SMALL BUSINESS LOAN DEFAULT RATE
  - 4.3.3 BREAKDOWN OF THE FINANCIAL MARKET

# **5 CASE STUDIES**



### 5.1 KEY FINDINGS

### 5.2 WELLS FARGO

- 5.2.1 CHALLENGES IN LENDING TO SMALL BUSINESSES
- 5.2.2 STRATEGIES ADOPTED TO ADDRESS CHALLENGES
  - 5.2.2.1 Segmenting the small business market
  - 5.2.2.2 Identifying the target segment
  - 5.2.2.3 Reaching the target segment
  - 5.2.2.4 Community and relationship based lending for minority businesses
  - 5.2.2.5 Developing a credit scoring model for small business lending
- 5.2.3 LENDING TO SMALL BUSINESSES DOUBLED IN FOUR YEARS
- 5.2.4 DEVELOPMENTS THAT HELPED INCREASE SMALL BUSINESS LENDING
- 5.2.5 CONCLUSION
- 5.3 SAFE CREDIT UNION
  - 5.3.1 OBSACLES IN SAFE'S GROWTH PLAN
  - 5.3.2 STRATEGIES TO OVERCOME THE CHALLENGES
  - 5.3.3 ONLINE FINANCIAL MANAGEMENT SOLUTION
  - 5.3.4 SAFE SELECTS FINANCE WORKS FROM DIGITAL INSIGHT
  - 5.3.5 MEASURABLE OUTCOMES
  - 5.3.6 CONCLUSION

### **6 VENDOR ANALYSIS**

- 6.1 INTRODUCTION
- 6.2 ONLINE FINANCIAL MANAGEMENT BANKING TOOLS
- 6.3 KEY FEATURES
- 6.4 VENDOR BENCHMARKING
  - 6.4.1 FUNCTIONAL BENCHMARKING
  - 6.4.2 MARKET BENCHMARKING
  - 6.4.3 COMMERCIAL BENCHMARKING
- 6.5 VENDOR PROFILING
  - 6.5.1 INTUIT INC.
  - 6.5.2 FISERV
    - 6.5.2.1 Products and services
    - 6.5.2.2 Recent developments
  - **6.5.3 JWAALA** 
    - 6.5.3.1 Products and services
    - 6.5.3.2 Recent Developments
  - 6.5.4 HARLAND FINANCIAL SOLUTIONS



- 6.5.4.1 Products and services
- 6.5.4.2 Recent developments
- 6.5.5 SI SOLUTIONS
  - 6.5.5.1 Products and services
  - 6.5.5.2 Recent Developments
- **6.5.6 YODLEE** 
  - 6.5.6.1 Products and services
  - 6.5.6.2 Recent developments



# **List Of Tables**

### LIST OF TABLES

TABLE 1 BANKS AND DEVELOPMENTS

TABLE 2 BANKS AND PRODUCT BUNDLING

TABLE 3 BANKS AND NEW DEVELOPMENTS

TABLE 4 OPERATIONAL CHANGES INTRODUCED FOR IMPROVING SMALL BUSINESS LENDING

TABLE 5 COST COMPARISON FOR VARIOUS BANKING CHANNELS

TABLE 6 SOLUTIONS OFFERED BY KEY VENDORS

TABLE 7 FUNCTIONAL BENCHMARKING: ONLINE FINANCIAL MANAGEMENT TOOLS

TABLE 8 VENDOR SCORE: ONLINE FINANCIAL MANAGEMENT TOOLS

TABLE 9 COMMERCIAL BENCHMARKING: ONLINE FINANCIAL MANAGEMENT SOLUTIONS

TABLE 10 RECENT DEVELOPMENTS (2007-2010)

TABLE 11 RECENT DEVELOPMENTS (2007-2010)

TABLE 12 RECENT DEVELOPMENTS (2007-2010)

TABLE 13 RECENT DEVELOPMENTS (2007-2010)



# **List Of Figures**

### LIST OF FIGURES

FIGURE 1 GROWTH OF SMALL BUSINESSES (MINORITY & NON MINORITY)

FIGURE 2 MINORITY OWNED BUSINESSES IN 2002

FIGURE 3 ARC LOANS TO SMALL BUSINESS OWNERS

FIGURE 4 GENDER BASED CLASSIFICATION OF SMALL BUSINESSES (2002)

FIGURE 5 GEOGRAPHICAL DISTRIBUTION OF SMALL BUSINESSES

FIGURE 6 MAJORITY OF SMALL BUSINESSES HAVE LESS THAN 10 EMPLOYEES (2007)

FIGURE 7 SMALL BUSINESSES SEGMENTATION BY INDUSTRY (2007)

FIGURE 8 SMALL BUSINESS BANKING PRODUCT NEEDS OVER THE BUSINESS LIFECYCLE

FIGURE 9 CHALLENGES FACED BY SMALL BUSINESS OWNERS DURING ECONOMIC CRISES

FIGURE 10 CURRENT CHALLENGES FACED BY SMALL BUSINESSES

FIGURE 11 KEY CHALLENGES & STRATEGIES

FIGURE 12 ADOPTION OF VARIOUS SMALL BUSINESS DEPOSIT PRODUCTS

FIGURE 13 USAGE TREND OF LENDING SOURCES AMONG SMALL BUSINESSES

FIGURE 14 IMPACT OF CENTRALIZATION OF PROCESSES ON CUSTOMER CONTACT TIME

FIGURE 15 SMALL BUSINESS SPENDING ON FINANCIAL PRODUCTS & SERVICES

FIGURE 16 WINNING MODEL FOR SMALL BUSINESS BANKING

FIGURE 17 SMALL BUSINESS LENDING SHARE, BY ASSET SIZE

FIGURE 18 NIM, ROA AND ROE COMPARISON FOR SMALL BUSINESS BANKS (2007)

FIGURE 19 BENCHMARKING LARGE LENDERS ON THE BASIS OF SMALL

BUSINESS LENDING (ASSET SIZE > \$50 BILLION)

FIGURE 20 BENCHMARKING MID SIZE LENDERS ON THE BASIS OF SMALL

BUSINESS LENDING (ASSET SIZE \$10 BILLION - \$50 BILLION)

FIGURE 21 BENCHMARKING SMALL LENDERS ON THE BASIS OF SMALL

BUSINESS LENDING (ASSET SIZE \$1 BILLION - \$10 BILLION)

FIGURE 22 SMALL BUSINESS GROWTH TRENDS

FIGURE 23 SMALL BUSINESS CONFIDENCE INDEX

FIGURE 24 SALES AND PROFIT EXPECTATIONS OF SMALL BUSINESSES

FIGURE 25 CROSS-SELL RATIO

FIGURE 26 UNDERBANKED SMALL BUSINESSES



FIGURE 27 SMALL BUSINESS BANKRUPTCY RATE
FIGURE 28 7(A) AND 504 LOAN APPROVAL TRENDS
FIGURE 29 MAPPING WELLS FARGO PERFORMANCE AGAINST INDUSTRY
PERFORMANCE
FIGURE 30 COMPARISON OF VENDORS ON THE BASIS OF NUMBER OF CLIENTS



# I would like to order

Product name: Small Business Banking Trends In U.S.

Product link: https://marketpublishers.com/r/S161229708BEN.html

Price: US\$ 5,650.00 (Single User License / Electronic Delivery)

If you want to order Corporate License or Hard Copy, please, contact our Customer

Service:

info@marketpublishers.com

# **Payment**

To pay by Credit Card (Visa, MasterCard, American Express, PayPal), please, click button on product page <a href="https://marketpublishers.com/r/S161229708BEN.html">https://marketpublishers.com/r/S161229708BEN.html</a>