

# The 2025-2030 World Outlook for Phosphate Esters

<https://marketpublishers.com/r/26AC4DAF392EN.html>

Date: March 2024

Pages: 287

Price: US\$ 995.00 (Single User License)

ID: 26AC4DAF392EN

## Abstracts

This study covers the world outlook for phosphate esters across more than 190 countries. For each year reported, estimates are given for the latent demand, or potential industry earnings (P.I.E.), for the country in question (in millions of U.S. dollars), the percent share the country is of the region, and of the globe. These comparative benchmarks allow the reader to quickly gauge a country vis-à-vis others. Using econometric models which project fundamental economic dynamics within each country and across countries, latent demand estimates are created. This report does not discuss the specific players in the market serving the latent demand, nor specific details at the product level. The study also does not consider short-term cyclicalities that might affect realized sales. The study, therefore, is strategic in nature, taking an aggregate and long-run view, irrespective of the players or products involved.

In this report we define the sales of phosphate esters as including all commonly understood products falling within this broad category, such as triaryl and alkyl aryl phosphate esters; trialkyl phosphate esters; bisphosphonates; and esters used for lubricants, surfactants, pesticides, fire retardants, hydraulic fluids, plasticizers, and paints and coatings, irrespective of product packaging, formulation, size, or form. Companies participating in this industry include Akzo Nobel, Ashland, BASF, Castrol, Chempri B.V., Chemtura Corporation, Clariant, Colonial Chemical, Croda International, Custom Synthesis, DAIHACHI Chemical Industry Company, Ltd., Dow, Eastman Chemical Company, ELEMENTIS, Ethox Chemicals, Exxon Mobil, GRI Group Colonial Chemical, Inc., Gujarat Chemicals, ICL, IsleChem, Israel Chemicals, Kao Corporation, Lakeland Laboratories, LANXESS, Libra Speciality Chemicals, Merck KGaA, Rhodia, SCHILL+SEILACHER, Solvay, Stepan Company, Tina Organics (P), Valtris Specialty Chemicals, and Zhangjiagang Fortune Chemical Company. In addition to the sources indicated, additional information available to the public via news and/or press releases published by players in the industry was considered in defining and calibrating this category. All figures are in a common currency (U.S. dollars, millions) and are not

adjusted for inflation (i.e., they are current values). Exchange rates used to convert to U.S. dollars are averages for the year in question. Future exchange rates are assumed to be constant in the future at the current level (the average of the year of this publication's release in 2024).

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