

# 2026-2031 Global Fungi-based Protein Outlook Market Size, Share & Trends Analysis Report By Player, Type, Application and Region

<https://marketpublishers.com/r/FC03BDB12BC7EN.html>

Date: January 2026

Pages: 152

Price: US\$ 3,150.00 (Single User License)

ID: FC03BDB12BC7EN

## Abstracts

This report presents a detailed and holistic analysis of the global Fungi-based Protein market. It integrates quantitative data with qualitative insights to equip readers with the necessary information for strategic planning, competitive assessment, market positioning, and data-driven decision-making.

All market sizes, estimates, and forecasts are expressed in terms of output/shipments and revenue. With 2025 serving as the base year, the report provides historical context from 2020. and projections up to 2031. It includes a complete segmentation of the global market, along with regional market sizes analyzed by type, application, and key industry participants.

Further enriching the analysis, the report outlines the competitive environment, offering profiles of prominent players and their market standings. It also explores key technological advancements and recent developments in product offerings.

Ultimately, this report serves as a vital resource for Fungi-based Protein manufacturers, prospective entrants, and other stakeholders within the industry value chain. It supplies comprehensive data on revenues, production, and average pricing for the overall market and its sub-segments, detailed by company, product type, application, and geographic region.

### By Market Players:

Quorn Foods

3F BIO

Meati Foods

MycoTechnology

Mycorena

The Better Meat

### **By Type**

Instant Food

Additive

### **By Application**

Meat Substitutes

Pet Food

Feed

### **By Regions/Countries:**

North America

East Asia

Europe

South Asia

Southeast Asia

Middle East

Africa

Oceania

South America

### **Points Covered in The Report**

The points that are discussed within the report are the major market players that are involved in the market such as market players, raw material suppliers, equipment suppliers, end users, traders, distributors and etc.

The complete profile of the companies is mentioned. And the capacity, production, price, revenue, cost, gross, gross margin, sales volume, sales revenue, consumption, growth rate, import, export, supply, future strategies, and the technological developments that they are making are also included within the report. This report analyzed 12 years data history and forecast.

The growth factors of the market is discussed in detail wherein the different end users of the market are explained in detail.

Data and information by market player, by region, by type, by application and etc, and custom research can be added according to specific requirements.

The report contains the SWOT analysis of the market. Finally, the report contains the conclusion part where the opinions of the industrial experts are included.

### **Key Reasons to Purchase**

To gain insightful analyses of the market and have comprehensive understanding of the global market and its commercial landscape.

Assess the production processes, major issues, and solutions to mitigate the development risk.

To understand the most affecting driving and restraining forces in the market and its impact in the global market.

Learn about the market strategies that are being adopted by leading respective organizations.

To understand the future outlook and prospects for the market.

Besides the standard structure reports, we also provide custom research according to specific requirements.

## Contents

### 1 REPORT OVERVIEW

- 1.1 Study Scope
- 1.2 Key Market Segments
- 1.3 Players Covered: Ranking by Fungi-based Protein Revenue
- 1.4 Market Analysis by Type
  - 1.4.1 Global Fungi-based Protein Market Size Growth Rate by Type: 2026-2031
  - 1.4.2 Instant Food
  - 1.4.3 Additive
- 1.5 Market by Application
  - 1.5.1 Global Fungi-based Protein Market Share by Application: 2026-2031
  - 1.5.2 Meat Substitutes
  - 1.5.3 Pet Food
  - 1.5.4 Feed
- 1.6 Study Objectives
- 1.7 Overview of Global Fungi-based Protein Market
  - 1.7.1 Global Fungi-based Protein Market Status and Outlook (2020-2031)
  - 1.7.2 North America
  - 1.7.3 East Asia
  - 1.7.4 Europe
  - 1.7.5 South Asia
  - 1.7.6 Southeast Asia
  - 1.7.7 Middle East
  - 1.7.8 Africa
  - 1.7.9 Oceania
  - 1.7.10 South America
  - 1.7.11 Rest of the World

### 2 MANUFACTURING COST STRUCTURE ANALYSIS

- 2.1 Manufacturing Cost Structure Analysis of Fungi-based Protein
- 2.2 Industry Chain Structure of Fungi-based Protein

### 3 MARKET COMPETITION BY MANUFACTURERS

- 3.1 Global Fungi-based Protein Production Capacity Market Share by Manufacturers (2020-2025)

3.2 Global Fungi-based Protein Revenue Market Share by Manufacturers (2020-2025)

3.3 Global Fungi-based Protein Average Price by Manufacturers (2020-2025)

## **4 FUNGI-BASED PROTEIN REGIONAL MARKET ANALYSIS**

4.1 Fungi-based Protein Production by Regions

4.1.1 Global Fungi-based Protein Production by Regions (2020-2025)

4.1.2 Global Fungi-based Protein Revenue by Regions

4.2 Fungi-based Protein Consumption by Regions

4.3 North America Fungi-based Protein Market Analysis

4.3.1 North America Fungi-based Protein Production

4.3.2 North America Fungi-based Protein Revenue

4.3.3 Key Manufacturers in North America

4.3.4 North America Fungi-based Protein Import and Export

4.4 East Asia Fungi-based Protein Market Analysis

4.4.1 East Asia Fungi-based Protein Production

4.4.2 East Asia Fungi-based Protein Revenue

4.4.3 Key Manufacturers in East Asia

4.4.4 East Asia Fungi-based Protein Import & Export

4.5 Europe Fungi-based Protein Market Analysis

4.5.1 Europe Fungi-based Protein Production

4.5.2 Europe Fungi-based Protein Revenue

4.5.3 Key Manufacturers in Europe

4.5.4 Europe Fungi-based Protein Import & Export

4.6 South Asia Fungi-based Protein Market Analysis

4.6.1 South Asia Fungi-based Protein Production

4.6.2 South Asia Fungi-based Protein Revenue

4.6.3 Key Manufacturers in South Asia

4.6.4 South Asia Fungi-based Protein Import & Export

4.7 Southeast Asia Fungi-based Protein Market Analysis

4.7.1 Southeast Asia Fungi-based Protein Production

4.7.2 Southeast Asia Fungi-based Protein Revenue

4.7.3 Key Manufacturers in Southeast Asia

4.7.4 Southeast Asia Fungi-based Protein Import & Export

4.8 Middle East Fungi-based Protein Market Analysis

4.8.1 Middle East Fungi-based Protein Production

4.8.2 Middle East Fungi-based Protein Revenue

4.8.3 Key Manufacturers in Middle East

4.8.4 Middle East Fungi-based Protein Import & Export

- 4.9 Africa Fungi-based Protein Market Analysis
  - 4.9.1 Africa Fungi-based Protein Production
  - 4.9.2 Africa Fungi-based Protein Revenue
  - 4.9.3 Key Manufacturers in Africa
  - 4.9.4 Africa Fungi-based Protein Import & Export
- 4.10 Oceania Fungi-based Protein Market Analysis
  - 4.10.1 Oceania Fungi-based Protein Production
  - 4.10.2 Oceania Fungi-based Protein Revenue
  - 4.10.3 Key Manufacturers in Oceania
  - 4.10.4 Oceania Fungi-based Protein Import & Export
- 4.11 South America Fungi-based Protein Market Analysis
  - 4.11.1 South America Fungi-based Protein Production
  - 4.11.2 South America Fungi-based Protein Revenue
  - 4.11.3 Key Manufacturers in South America
  - 4.11.4 South America Fungi-based Protein Import & Export

## **5 FUNGI-BASED PROTEIN SALES MARKET BY TYPE (2020-2031)**

- 5.1 Global Fungi-based Protein Historic Market Size by Type (2020-2025)
- 5.2 Global Fungi-based Protein Forecasted Market Size by Type (2026-2031)

## **6 FUNGI-BASED PROTEIN CONSUMPTION MARKET BY APPLICATION(2020-2031)**

- 6.1 Global Fungi-based Protein Historic Market Size by Application (2020-2025)
- 6.2 Global Fungi-based Protein Forecasted Market Size by Application (2026-2031)

## **7 COMPANY PROFILES AND KEY FIGURES IN FUNGI-BASED PROTEIN BUSINESS**

- 7.1 Quorn Foods
  - 7.1.1 Quorn Foods Company Profile
  - 7.1.2 Quorn Foods Fungi-based Protein Product Specification
  - 7.1.3 Quorn Foods Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)
- 7.2 3F BIO
  - 7.2.1 3F BIO Company Profile
  - 7.2.2 3F BIO Fungi-based Protein Product Specification
  - 7.2.3 3F BIO Fungi-based Protein Production Capacity, Revenue, Price and Gross

Margin (2020-2025)

7.3 Meati Foods

7.3.1 Meati Foods Company Profile

7.3.2 Meati Foods Fungi-based Protein Product Specification

7.3.3 Meati Foods Fungi-based Protein Production Capacity, Revenue, Price and

Gross Margin (2020-2025)

7.4 MycoTechnology

7.4.1 MycoTechnology Company Profile

7.4.2 MycoTechnology Fungi-based Protein Product Specification

7.4.3 MycoTechnology Fungi-based Protein Production Capacity, Revenue, Price and

Gross Margin (2020-2025)

7.5 Mycorena

7.5.1 Mycorena Company Profile

7.5.2 Mycorena Fungi-based Protein Product Specification

7.5.3 Mycorena Fungi-based Protein Production Capacity, Revenue, Price and Gross  
Margin (2020-2025)

7.6 The Better Meat

7.6.1 The Better Meat Company Profile

7.6.2 The Better Meat Fungi-based Protein Product Specification

7.6.3 The Better Meat Fungi-based Protein Production Capacity, Revenue, Price and  
Gross Margin (2020-2025)

## **8 PRODUCTION AND SUPPLY FORECAST**

8.1 Global Forecasted Production of Fungi-based Protein (2026-2031)

8.2 Global Forecasted Revenue of Fungi-based Protein (2026-2031)

8.3 Global Forecasted Price of Fungi-based Protein (2020-2031)

8.4 Global Forecasted Production of Fungi-based Protein by Region (2026-2031)

8.4.1 North America Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.2 East Asia Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.3 Europe Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.4 South Asia Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.5 Southeast Asia Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.6 Middle East Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.7 Africa Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.8 Oceania Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.9 South America Fungi-based Protein Production, Revenue Forecast (2026-2031)

8.4.10 Rest of the World Fungi-based Protein Production, Revenue Forecast  
(2026-2031)

## 8.5 Forecast by Type and by Application (2026-2031)

8.5.1 Global Sales Volume, Sales Revenue and Sales Price Forecast by Type (2026-2031)

8.5.2 Global Forecasted Consumption of Fungi-based Protein by Application (2026-2031)

## 9 CONSUMPTION AND DEMAND FORECAST

9.1 North America Forecasted Consumption of Fungi-based Protein by Country

9.2 East Asia Market Forecasted Consumption of Fungi-based Protein by Country

9.3 Europe Market Forecasted Consumption of Fungi-based Protein by Country

9.4 South Asia Forecasted Consumption of Fungi-based Protein by Country

9.5 Southeast Asia Forecasted Consumption of Fungi-based Protein by Country

9.6 Middle East Forecasted Consumption of Fungi-based Protein by Country

9.7 Africa Forecasted Consumption of Fungi-based Protein by Country

9.8 Oceania Forecasted Consumption of Fungi-based Protein by Country

9.9 South America Forecasted Consumption of Fungi-based Protein by Country

9.10 Rest of the world Forecasted Consumption of Fungi-based Protein by Country

## 10 MARKETING CHANNEL, DISTRIBUTORS AND CUSTOMERS

10.1 Marketing Channel

10.1.1 Direct Channels

10.1.2 Indirect Channels

## 11 MARKET DYNAMICS

11.1 Market Trends

11.2 Opportunities and Drivers

11.3 Challenges

11.4 Porter's Five Forces Analysis

## 12 CONCLUSION

## 13 APPENDIX

13.1 Methodology/Research Approach

13.1.1 Research Programs/Design

13.1.2 Market Size Estimation

- 13.1.3 Market Breakdown and Data Triangulation
- 13.2 Data Source
  - 13.2.1 Secondary Sources
  - 13.2.2 Primary Sources
- 13.3 Disclaimer

## List Of Tables

### LIST OF TABLES

Key Players Covered: Ranking by Fungi-based Protein Revenue 2020-2025  
Global Fungi-based Protein Market Size by Type: 2026-2031  
Global Fungi-based Protein Market Size by Application: 2026-2031  
Fungi-based Protein Production Rank and Commercial Production Date of Key Manufacturers  
Global Fungi-based Protein Manufacturing Plants Distribution and Commercial Production Date  
Global Fungi-based Protein Production Capacity by Manufacturers  
Global Fungi-based Protein Production by Manufacturers (2020-2025)  
Global Fungi-based Protein Production Market Share by Manufacturers (2020-2025)  
Global Fungi-based Protein Revenue by Manufacturers (2020-2025)  
Global Fungi-based Protein Revenue Share by Manufacturers (2020-2025)  
Global Market Fungi-based Protein Average Price of Key Manufacturers (2020-2025)  
Manufacturers Fungi-based Protein Production Sites and Area Served  
Manufacturers Fungi-based Protein Product Type  
Global Fungi-based Protein Production by Regions (2020-2025)  
Global Fungi-based Protein Production Market Share by Regions (2020-2025)  
Global Fungi-based Protein Revenue by Regions (2020-2025)  
Global Fungi-based Protein Revenue Market Share by Regions (2020-2025)  
Global Fungi-based Protein Consumption by Regions (2020-2025)  
Global Fungi-based Protein Consumption Market Share by Regions (2020-2025)  
Key Fungi-based Protein Players Sales Volume in North America  
North America Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in East Asia  
East Asia Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in Europe  
Europe Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in South Asia  
South Asia Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in Southeast Asia  
Southeast Asia Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in Middle East  
Middle East Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in Africa  
Africa Fungi-based Protein Production, Consumption Import and Export

Key Fungi-based Protein Players Sales Volume in Oceania  
Oceania Fungi-based Protein Production, Consumption Import and Export  
Key Fungi-based Protein Players Sales Volume in South America  
South America Fungi-based Protein Production, Consumption Import and Export  
Global Fungi-based Protein Market Size by Type (2020-2025)  
Global Fungi-based Protein Revenue Market Share by Type (2020-2025)  
Global Fungi-based Protein Forecasted Market Size by Type (2026-2031)  
Global Fungi-based Protein Revenue Market Share by Type (2026-2031)  
Global Fungi-based Protein Market Size by Application (2020-2025)  
Global Fungi-based Protein Revenue Market Share by Application (2020-2025)  
Global Fungi-based Protein Forecasted Market Size by Application (2026-2031)  
Global Fungi-based Protein Revenue Market Share by Application (2026-2031)  
Quorn Foods Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
3F BIO Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
Meati Foods Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
Table MycoTechnology Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
Mycorena Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
The Better Meat Fungi-based Protein Production Capacity, Revenue, Price and Gross Margin (2020-2025)  
Global Fungi-based Protein Production Forecast by Region (2026-2031)  
Global Fungi-based Protein Sales Volume Forecast by Type (2026-2031)  
Global Fungi-based Protein Sales Volume Market Share Forecast by Type (2026-2031)  
Global Fungi-based Protein Sales Revenue Forecast by Type (2026-2031)  
Global Fungi-based Protein Sales Revenue Market Share Forecast by Type (2026-2031)  
Global Fungi-based Protein Sales Price Forecast by Type (2026-2031)  
Global Fungi-based Protein Consumption Volume Forecast by Application (2026-2031)  
Global Fungi-based Protein Consumption Value Forecast by Application (2026-2031)  
North America Fungi-based Protein Consumption Forecast 2026-2031 by Country  
East Asia Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Europe Fungi-based Protein Consumption Forecast 2026-2031 by Country  
South Asia Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Southeast Asia Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Middle East Fungi-based Protein Consumption Forecast 2026-2031 by Country

Africa Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Oceania Fungi-based Protein Consumption Forecast 2026-2031 by Country  
South America Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Rest of the world Fungi-based Protein Consumption Forecast 2026-2031 by Country  
Market Key Trends  
Key Opportunities and Drivers: Impact Analysis (2026-2031)  
Key Challenges  
Research Programs/Design for This Report  
Key Data Information from Secondary Sources  
Key Data Information from Primary Sources

Global Fungi-based Protein Market Share by Type: 2025 VS 2031  
Instant Food Features  
Additive Features  
Global Fungi-based Protein Market Share by Application: 2025 VS 2031  
Meat Substitutes Case Studies  
Pet Food Case Studies  
Feed Case Studies  
Fungi-based Protein Report Years Considered  
Global Fungi-based Protein Market Status and Outlook (2020-2031)  
North America Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
East Asia Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Europe Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
South Asia Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
South America Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Middle East Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Africa Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Oceania Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
South America Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Rest of the World Fungi-based Protein Revenue (Value) and Growth Rate (2020-2031)  
Global Fungi-based Protein Revenue (2020-2031)  
Global Fungi-based Protein Production Capacity (2020-2031)  
Global Fungi-based Protein Production (2020-2031)  
Manufacturing Cost Structure Analysis of Fungi-based Protein in 2025  
Manufacturing Process Analysis of Fungi-based Protein  
Industry Chain Structure of Fungi-based Protein  
Global Fungi-based Protein Production Market Share by Regions in 2025

Global Fungi-based Protein Revenue Market Share by Regions in 2025  
North America Fungi-based Protein Production Growth Rate 2020-2025  
North America Fungi-based Protein Revenue Growth Rate 2020-2025  
East Asia Fungi-based Protein Production Growth Rate 2020-2025  
East Asia Fungi-based Protein Revenue Growth Rate 2020-2025  
Europe Fungi-based Protein Production Growth Rate 2020-2025  
Europe Fungi-based Protein Revenue Growth Rate 2020-2025  
South Asia Fungi-based Protein Production Growth Rate 2020-2025  
South Asia Fungi-based Protein Revenue Growth Rate 2020-2025  
Southeast Asia Fungi-based Protein Production Growth Rate 2020-2025  
Southeast Asia Fungi-based Protein Revenue Growth Rate 2020-2025  
Middle East Fungi-based Protein Production Growth Rate 2020-2025  
Middle East Fungi-based Protein Revenue Growth Rate 2020-2025  
Africa Fungi-based Protein Production Growth Rate 2020-2025  
Africa Fungi-based Protein Revenue Growth Rate 2020-2025  
Oceania Fungi-based Protein Production Growth Rate 2020-2025  
Oceania Fungi-based Protein Revenue Growth Rate 2020-2025  
South America Fungi-based Protein Production Growth Rate 2020-2025  
South America Fungi-based Protein Revenue Growth Rate 2020-2025  
Quorn Foods Fungi-based Protein Product Specification  
3F BIO Fungi-based Protein Product Specification  
Meati Foods Fungi-based Protein Product Specification  
MycoTechnology Fungi-based Protein Product Specification  
Mycorena Fungi-based Protein Product Specification  
The Better Meat Fungi-based Protein Product Specification  
Global Fungi-based Protein Production Capacity Growth Rate Forecast (2026-2031)  
Global Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Global Fungi-based Protein Price and Trend Forecast (2020-2031)  
North America Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
North America Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
East Asia Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
East Asia Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Europe Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
Europe Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
South Asia Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
South Asia Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Southeast Asia Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
Southeast Asia Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Middle East Fungi-based Protein Production Growth Rate Forecast (2026-2031)

Middle East Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Africa Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
Africa Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Oceania Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
Oceania Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
South America Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
South America Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
Rest of the World Fungi-based Protein Production Growth Rate Forecast (2026-2031)  
Rest of the World Fungi-based Protein Revenue Growth Rate Forecast (2026-2031)  
North America Fungi-based Protein Consumption Forecast 2026-2031  
East Asia Fungi-based Protein Consumption Forecast 2026-2031  
Europe Fungi-based Protein Consumption Forecast 2026-2031  
South Asia Fungi-based Protein Consumption Forecast 2026-2031  
Southeast Asia Fungi-based Protein Consumption Forecast 2026-2031  
Middle East Fungi-based Protein Consumption Forecast 2026-2031  
Africa Fungi-based Protein Consumption Forecast 2026-2031  
Oceania Fungi-based Protein Consumption Forecast 2026-2031  
South America Fungi-based Protein Consumption Forecast 2026-2031  
Rest of the world Fungi-based Protein Consumption Forecast 2026-2031  
Channels of Distribution  
Porter's Five Forces Analysis  
Key Executives Interviewed

## I would like to order

Product name: 2026-2031 Global Fungi-based Protein Outlook Market Size, Share & Trends Analysis Report By Player, Type, Application and Region

Product link: <https://marketpublishers.com/r/FC03BDB12BC7EN.html>

Price: US\$ 3,150.00 (Single User License / Electronic Delivery)

If you want to order Corporate License or Hard Copy, please, contact our Customer Service:

[info@marketpublishers.com](mailto:info@marketpublishers.com)

## Payment

To pay by Credit Card (Visa, MasterCard, American Express, PayPal), please, click button on product page <https://marketpublishers.com/r/FC03BDB12BC7EN.html>