

Global Special Cargo Service Supply, Demand and Key Producers, 2026-2032

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Abstracts

The global Special Cargo Service market size is expected to reach \$ 161551 million by 2032, rising at a market growth of 5.5% CAGR during the forecast period (2026-2032).

Special Cargo Service refer to the planning, coordination and execution of logistics solutions for cargo that requires dedicated handling because of its physical dimensions, weight, value, hazardous classification, temperature sensitivity, biological characteristics, perishability, security exposure, urgency or regulatory status.

Special Cargo Service are defined by the operational and regulatory complexity of the cargo rather than by a single mode of transportation. Project equipment, hazardous chemicals, pharmaceuticals, live animals, perishables, valuables and aircraft-on-ground shipments may move by different combinations of air, ocean, road and rail, but they all require dedicated procedures, trained personnel, documented responsibility and effective exception management. Based on our research, the economic value of this market extends beyond the purchase of transport capacity. It includes transport engineering, route surveys, lifting and load securing, temperature validation, specialized storage, dangerous-goods documentation, customs coordination, real-time monitoring and secure chain-of-custody services. The broad supplier universe therefore includes freight forwarders, airlines, heavy-haul operators, handlers and regional specialists, whereas the Core Formal List is limited to providers with a sustained, verifiable and directly customer-facing service capability. This distinction explains why the longlist is materially larger than the competitive ranking. IATA's standards and certification systems for pharmaceuticals, perishables and live animals also demonstrate that special cargo has become an institutionalized quality-management discipline supported by validated facilities, procedures, personnel and supplier-control systems rather than an informal extension of general freight forwarding.

From a supply perspective, the industry consists of four overlapping competitive groups: global integrated logistics groups, specialist project-logistics providers, regulated-cargo specialists and airlines with dedicated special-cargo products. Large forwarders such as DSV, DHL, Kuehne+Nagel, CEVA and Nippon Express benefit from purchasing scale, global customer relationships, multi-modal networks and the ability to manage complex shipments across multiple jurisdictions. Specialist companies such as deugro, Mammoet, Sarens and Fagioli compete through engineering expertise, heavy-haul assets and execution experience, while healthcare, cryogenic and chemical-logistics providers rely on sector-specific quality systems, licensed facilities and highly trained staff. Consolidation accelerated during 2024 and 2025: DSV completed the acquisition of Schenker, CEVA unified Bolloré Logistics under the CEVA brand, Nippon Express completed its acquisition of cargo-partner, UPS combined Marken, MNX and Polar Speed, and ANA acquired Nippon Cargo Airlines. These transactions have increased the scale of leading groups, but they are unlikely to eliminate regional specialists because local permits, route knowledge, port access and project-specific execution remain important barriers to full consolidation.

Demand growth will remain uneven across cargo categories. Conventional oil and gas, mining and infrastructure projects will continue to generate substantial project-logistics revenue, although the timing of large projects creates year-to-year volatility. Pharmaceutical products, clinical-trial materials, radiopharmaceuticals, cell and gene therapies and high-value medical equipment generate more stable demand and require more stringent temperature, security and documentation controls. Renewable-energy equipment, lithium batteries, energy-storage systems, wind-turbine components, semiconductor equipment and data-center infrastructure are increasingly creating demand at the intersection of project logistics, dangerous-goods compliance and time-critical transport. IATA reported record global air-cargo demand in 2025, with particularly strong growth in Asia-Pacific and on Europe-Asia and intra-Asia trade lanes. This change in trade flows is expected to increase demand for redesigned routings, alternative hubs, charter capacity and multimodal contingency planning rather than simply shifting existing volumes between providers.

Competition is expected to shift further away from basic capacity procurement toward shipment visibility, validation and exception control. Temperature, humidity, vibration, tilt, location and unauthorized-opening data are increasingly being incorporated into life-sciences, semiconductor and high-value cargo processes. Electronic documentation and automated compliance checks should reduce administrative errors and improve handovers between forwarders, carriers and ground handlers. Nevertheless, digital

platforms cannot fully replace transport engineering, dangerous-goods accountability, animal-welfare procedures, validated pharmaceutical quality systems or the physical execution of heavy-lift projects. Large groups are likely to continue acquiring healthcare, chemical and project-logistics capabilities, while regional operators will defend their positions through permits, dedicated vehicles, tank containers, temperature-controlled facilities, specialized lifting equipment and local engineering teams. The global market is expected to grow at a mid-single-digit rate, but profitability will depend on increasing the share of engineering, compliance and assurance services while controlling insurance claims, safety incidents, temperature excursions and project delays.

This report studies the global Special Cargo Service demand, key companies, and key regions.

This report is a detailed and comprehensive analysis of the world market for Special Cargo Service, and provides market size (US\$ million) and Year-over-Year (YoY) growth, considering 2025 as the base year. This report explores demand trends and competition, as well as details the characteristics of Special Cargo Service that contribute to its increasing demand across many markets.

Highlights and key features of the study

Global Special Cargo Service total market, 2021-2032, (USD Million)

Global Special Cargo Service total market by region & country, CAGR, 2021-2032, (USD Million)

U.S. VS China: Special Cargo Service total market, key domestic companies, and share, (USD Million)

Global Special Cargo Service revenue by player, revenue and market share 2021-2026, (USD Million)

Global Special Cargo Service total market by Type, CAGR, 2021-2032, (USD Million)

Global Special Cargo Service total market by Application, CAGR, 2021-2032, (USD Million)

This report profiles major players in the global Special Cargo Service market based on the following parameters - company overview, revenue, gross margin, product portfolio, geographical presence, and key developments. Key companies covered as a part of this study include DSV A/S, DHL Group, Kuehne+Nagel, CMA CGM Group, A.P. Moller, NIPPON EXPRESS HOLDINGS, UPS, Sinotrans, FedEx, GEODIS, etc.

This report also provides key insights about market drivers, restraints, opportunities,

new product launches or approvals.

Stakeholders would have ease in decision-making through various strategy matrices used in analyzing the world Special Cargo Service market

Detailed Segmentation:

Each section contains quantitative market data including market by value (US\$ Millions), by player, by regions, by Type, and by Application. Data is given for the years 2021-2032 by year with 2025 as the base year, 2026 as the estimate year, and 2027-2032 as the forecast year.

Global Special Cargo Service Market, By Region:

United States

China

Europe

Japan

South Korea

ASEAN

India

Rest of World

Global Special Cargo Service Market, Segmentation by Type:

Specialized Freight Forwarding

Project Logistics Management

Others

Global Special Cargo Service Market, Segmentation by Service Function:

- Oversized and Heavy Cargo
- Hazardous and Regulated Cargo
- Temperature-sensitive Cargo
- Others

Global Special Cargo Service Market, Segmentation by Transportation Mode:

- Air Special Cargo
- Ocean and Breakbulk Special Cargo
- Road Heavy and Specialized Transport
- Others

Global Special Cargo Service Market, Segmentation by Application:

- Energy and Power
- Chemicals and Petrochemicals
- Life Sciences and Healthcare
- Others

Companies Profiled:

- DSV A/S
- DHL Group

Kuehne+Nagel

CMA CGM Group

A.P. Moller

NIPPON EXPRESS HOLDINGS

UPS

Sinotrans

FedEx

GEODIS

COSCO SHIPPING Logistics

Expeditors

DP World

Rhenus

SF Holding

CJ Logistics

LX Pantos

AD Ports

Hellmann

JAS Worldwide

DACHSER

Scan Global Logistics

Cencora

C.H. Robinson

GAC

Milkyway

Mammoet

deugro

SANKYU

Yusen Logistics

Kintetsu World Express

Hyundai Glovis

Key Questions Answered

1. How big is the global Special Cargo Service market?
2. What is the demand of the global Special Cargo Service market?
3. What is the year over year growth of the global Special Cargo Service market?
4. What is the total value of the global Special Cargo Service market?
5. Who are the Major Players in the global Special Cargo Service market?
6. What are the growth factors driving the market demand?

Contents

1 SUPPLY SUMMARY

- 1.1 Special Cargo Service Introduction
- 1.2 World Special Cargo Service Market Size & Forecast (2021 & 2025 & 2032)
- 1.3 World Special Cargo Service Total Market by Region (by Headquarter Location)
 - 1.3.1 World Special Cargo Service Market Size by Region (2021-2032), (by Headquarter Location)
 - 1.3.2 United States Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.3 China Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.4 Europe Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.5 Japan Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.6 South Korea Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.7 ASEAN Based Company Special Cargo Service Revenue (2021-2032)
 - 1.3.8 India Based Company Special Cargo Service Revenue (2021-2032)
- 1.4 Market Drivers, Restraints and Trends
 - 1.4.1 Special Cargo Service Market Drivers
 - 1.4.2 Factors Affecting Demand
 - 1.4.3 Major Market Trends

2 DEMAND SUMMARY

- 2.1 World Special Cargo Service Consumption Value (2021-2032)
- 2.2 World Special Cargo Service Consumption Value by Region
 - 2.2.1 World Special Cargo Service Consumption Value by Region (2021-2026)
 - 2.2.2 World Special Cargo Service Consumption Value Forecast by Region (2027-2032)
- 2.3 United States Special Cargo Service Consumption Value (2021-2032)
- 2.4 China Special Cargo Service Consumption Value (2021-2032)
- 2.5 Europe Special Cargo Service Consumption Value (2021-2032)
- 2.6 Japan Special Cargo Service Consumption Value (2021-2032)
- 2.7 South Korea Special Cargo Service Consumption Value (2021-2032)
- 2.8 ASEAN Special Cargo Service Consumption Value (2021-2032)
- 2.9 India Special Cargo Service Consumption Value (2021-2032)

3 WORLD SPECIAL CARGO SERVICE COMPANIES COMPETITIVE ANALYSIS

- 3.1 World Special Cargo Service Revenue by Player (2021-2026)

3.2 Industry Rank and Concentration Rate (CR)

3.2.1 Global Special Cargo Service Industry Rank of Major Players

3.2.2 Global Concentration Ratios (CR4) for Special Cargo Service in 2025

3.2.3 Global Concentration Ratios (CR8) for Special Cargo Service in 2025

3.3 Special Cargo Service Company Evaluation Quadrant

3.4 Special Cargo Service Market: Overall Company Footprint Analysis

3.4.1 Special Cargo Service Market: Region Footprint

3.4.2 Special Cargo Service Market: Company Product Type Footprint

3.4.3 Special Cargo Service Market: Company Product Application Footprint

3.5 Competitive Environment

3.5.1 Historical Structure of the Industry

3.5.2 Barriers of Market Entry

3.5.3 Factors of Competition

3.6 Mergers & Acquisitions Activity

4 UNITED STATES VS CHINA VS REST OF WORLD (BY HEADQUARTER LOCATION)

4.1 United States VS China: Special Cargo Service Revenue Comparison (by Headquarter Location)

4.1.1 United States VS China: Special Cargo Service Revenue Comparison (2021 & 2025 & 2032) (by Headquarter Location)

4.1.2 United States VS China: Special Cargo Service Revenue Market Share Comparison (2021 & 2025 & 2032)

4.2 United States Based Companies VS China Based Companies: Special Cargo Service Consumption Value Comparison

4.2.1 United States VS China: Special Cargo Service Consumption Value Comparison (2021 & 2025 & 2032)

4.2.2 United States VS China: Special Cargo Service Consumption Value Market Share Comparison (2021 & 2025 & 2032)

4.3 United States Based Special Cargo Service Companies and Market Share, 2021-2026

4.3.1 United States Based Special Cargo Service Companies, Headquarters (States, Country)

4.3.2 United States Based Companies Special Cargo Service Revenue, (2021-2026)

4.4 China Based Companies Special Cargo Service Revenue and Market Share, 2021-2026

4.4.1 China Based Special Cargo Service Companies, Company Headquarters (Province, Country)

- 4.4.2 China Based Companies Special Cargo Service Revenue, (2021-2026)
- 4.5 Rest of World Based Special Cargo Service Companies and Market Share, 2021-2026
 - 4.5.1 Rest of World Based Special Cargo Service Companies, Headquarters (Province, Country)
 - 4.5.2 Rest of World Based Companies Special Cargo Service Revenue (2021-2026)

5 MARKET ANALYSIS BY TYPE

- 5.1 World Special Cargo Service Market Size Overview by Type: 2021 VS 2025 VS 2032
- 5.2 Segment Introduction by Type
 - 5.2.1 Specialized Freight Forwarding
 - 5.2.2 Project Logistics Management
 - 5.2.3 Others
- 5.3 Market Segment by Type
 - 5.3.1 World Special Cargo Service Market Size by Type (2021-2026)
 - 5.3.2 World Special Cargo Service Market Size by Type (2027-2032)
 - 5.3.3 World Special Cargo Service Market Size Market Share by Type (2027-2032)

6 MARKET ANALYSIS BY SERVICE FUNCTION

- 6.1 World Special Cargo Service Market Size Overview by Service Function: 2021 VS 2025 VS 2032
- 6.2 Segment Introduction by Service Function
 - 6.2.1 Oversized and Heavy Cargo
 - 6.2.2 Hazardous and Regulated Cargo
 - 6.2.3 Temperature-sensitive Cargo
 - 6.2.4 Others
- 6.3 Market Segment by Service Function
 - 6.3.1 World Special Cargo Service Market Size by Service Function (2021-2026)
 - 6.3.2 World Special Cargo Service Market Size by Service Function (2027-2032)
 - 6.3.3 World Special Cargo Service Market Size Market Share by Service Function (2027-2032)

7 MARKET ANALYSIS BY TRANSPORTATION MODE

- 7.1 World Special Cargo Service Market Size Overview by Transportation Mode: 2021 VS 2025 VS 2032

7.2 Segment Introduction by Transportation Mode

7.2.1 Air Special Cargo

7.2.2 Ocean and Breakbulk Special Cargo

7.2.3 Road Heavy and Specialized Transport

7.2.4 Others

7.3 Market Segment by Transportation Mode

7.3.1 World Special Cargo Service Market Size by Transportation Mode (2021-2026)

7.3.2 World Special Cargo Service Market Size by Transportation Mode (2027-2032)

7.3.3 World Special Cargo Service Market Size Market Share by Transportation Mode (2027-2032)

8 MARKET ANALYSIS BY APPLICATION

8.1 World Special Cargo Service Market Size Overview by Application: 2021 VS 2025 VS 2032

8.2 Segment Introduction by Application

8.2.1 Energy and Power

8.2.2 Chemicals and Petrochemicals

8.2.3 Life Sciences and Healthcare

8.2.4 Others

8.3 Market Segment by Application

8.3.1 World Special Cargo Service Market Size by Application (2021-2026)

8.3.2 World Special Cargo Service Market Size by Application (2027-2032)

8.3.3 World Special Cargo Service Market Size Market Share by Application (2021-2032)

9 COMPANY PROFILES

9.1 DSV A/S

9.1.1 DSV A/S Details

9.1.2 DSV A/S Major Business

9.1.3 DSV A/S Special Cargo Service Product and Services

9.1.4 DSV A/S Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.1.5 DSV A/S Recent Developments/Updates

9.1.6 DSV A/S Competitive Strengths & Weaknesses

9.2 DHL Group

9.2.1 DHL Group Details

9.2.2 DHL Group Major Business

- 9.2.3 DHL Group Special Cargo Service Product and Services
- 9.2.4 DHL Group Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
- 9.2.5 DHL Group Recent Developments/Updates
- 9.2.6 DHL Group Competitive Strengths & Weaknesses
- 9.3 Kuehne+Nagel
 - 9.3.1 Kuehne+Nagel Details
 - 9.3.2 Kuehne+Nagel Major Business
 - 9.3.3 Kuehne+Nagel Special Cargo Service Product and Services
 - 9.3.4 Kuehne+Nagel Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.3.5 Kuehne+Nagel Recent Developments/Updates
 - 9.3.6 Kuehne+Nagel Competitive Strengths & Weaknesses
- 9.4 CMA CGM Group
 - 9.4.1 CMA CGM Group Details
 - 9.4.2 CMA CGM Group Major Business
 - 9.4.3 CMA CGM Group Special Cargo Service Product and Services
 - 9.4.4 CMA CGM Group Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.4.5 CMA CGM Group Recent Developments/Updates
 - 9.4.6 CMA CGM Group Competitive Strengths & Weaknesses
- 9.5 A.P. Moller
 - 9.5.1 A.P. Moller Details
 - 9.5.2 A.P. Moller Major Business
 - 9.5.3 A.P. Moller Special Cargo Service Product and Services
 - 9.5.4 A.P. Moller Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.5.5 A.P. Moller Recent Developments/Updates
 - 9.5.6 A.P. Moller Competitive Strengths & Weaknesses
- 9.6 NIPPON EXPRESS HOLDINGS
 - 9.6.1 NIPPON EXPRESS HOLDINGS Details
 - 9.6.2 NIPPON EXPRESS HOLDINGS Major Business
 - 9.6.3 NIPPON EXPRESS HOLDINGS Special Cargo Service Product and Services
 - 9.6.4 NIPPON EXPRESS HOLDINGS Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.6.5 NIPPON EXPRESS HOLDINGS Recent Developments/Updates
 - 9.6.6 NIPPON EXPRESS HOLDINGS Competitive Strengths & Weaknesses
- 9.7 UPS
 - 9.7.1 UPS Details

- 9.7.2 UPS Major Business
- 9.7.3 UPS Special Cargo Service Product and Services
- 9.7.4 UPS Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
- 9.7.5 UPS Recent Developments/Updates
- 9.7.6 UPS Competitive Strengths & Weaknesses
- 9.8 Sinotrans
 - 9.8.1 Sinotrans Details
 - 9.8.2 Sinotrans Major Business
 - 9.8.3 Sinotrans Special Cargo Service Product and Services
 - 9.8.4 Sinotrans Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.8.5 Sinotrans Recent Developments/Updates
 - 9.8.6 Sinotrans Competitive Strengths & Weaknesses
- 9.9 FedEx
 - 9.9.1 FedEx Details
 - 9.9.2 FedEx Major Business
 - 9.9.3 FedEx Special Cargo Service Product and Services
 - 9.9.4 FedEx Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.9.5 FedEx Recent Developments/Updates
 - 9.9.6 FedEx Competitive Strengths & Weaknesses
- 9.10 GEODIS
 - 9.10.1 GEODIS Details
 - 9.10.2 GEODIS Major Business
 - 9.10.3 GEODIS Special Cargo Service Product and Services
 - 9.10.4 GEODIS Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.10.5 GEODIS Recent Developments/Updates
 - 9.10.6 GEODIS Competitive Strengths & Weaknesses
- 9.11 COSCO SHIPPING Logistics
 - 9.11.1 COSCO SHIPPING Logistics Details
 - 9.11.2 COSCO SHIPPING Logistics Major Business
 - 9.11.3 COSCO SHIPPING Logistics Special Cargo Service Product and Services
 - 9.11.4 COSCO SHIPPING Logistics Special Cargo Service Revenue, Gross Margin
and Market Share (2021-2026)
 - 9.11.5 COSCO SHIPPING Logistics Recent Developments/Updates
 - 9.11.6 COSCO SHIPPING Logistics Competitive Strengths & Weaknesses
- 9.12 Expeditors

- 9.12.1 Expeditors Details
- 9.12.2 Expeditors Major Business
- 9.12.3 Expeditors Special Cargo Service Product and Services
- 9.12.4 Expeditors Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
- 9.12.5 Expeditors Recent Developments/Updates
- 9.12.6 Expeditors Competitive Strengths & Weaknesses
- 9.13 DP World
 - 9.13.1 DP World Details
 - 9.13.2 DP World Major Business
 - 9.13.3 DP World Special Cargo Service Product and Services
 - 9.13.4 DP World Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.13.5 DP World Recent Developments/Updates
 - 9.13.6 DP World Competitive Strengths & Weaknesses
- 9.14 Rhenus
 - 9.14.1 Rhenus Details
 - 9.14.2 Rhenus Major Business
 - 9.14.3 Rhenus Special Cargo Service Product and Services
 - 9.14.4 Rhenus Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.14.5 Rhenus Recent Developments/Updates
 - 9.14.6 Rhenus Competitive Strengths & Weaknesses
- 9.15 SF Holding
 - 9.15.1 SF Holding Details
 - 9.15.2 SF Holding Major Business
 - 9.15.3 SF Holding Special Cargo Service Product and Services
 - 9.15.4 SF Holding Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.15.5 SF Holding Recent Developments/Updates
 - 9.15.6 SF Holding Competitive Strengths & Weaknesses
- 9.16 CJ Logistics
 - 9.16.1 CJ Logistics Details
 - 9.16.2 CJ Logistics Major Business
 - 9.16.3 CJ Logistics Special Cargo Service Product and Services
 - 9.16.4 CJ Logistics Special Cargo Service Revenue, Gross Margin and Market Share
(2021-2026)
 - 9.16.5 CJ Logistics Recent Developments/Updates
 - 9.16.6 CJ Logistics Competitive Strengths & Weaknesses

9.17 LX Pantos

9.17.1 LX Pantos Details

9.17.2 LX Pantos Major Business

9.17.3 LX Pantos Special Cargo Service Product and Services

9.17.4 LX Pantos Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.17.5 LX Pantos Recent Developments/Updates

9.17.6 LX Pantos Competitive Strengths & Weaknesses

9.18 AD Ports

9.18.1 AD Ports Details

9.18.2 AD Ports Major Business

9.18.3 AD Ports Special Cargo Service Product and Services

9.18.4 AD Ports Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.18.5 AD Ports Recent Developments/Updates

9.18.6 AD Ports Competitive Strengths & Weaknesses

9.19 Hellmann

9.19.1 Hellmann Details

9.19.2 Hellmann Major Business

9.19.3 Hellmann Special Cargo Service Product and Services

9.19.4 Hellmann Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.19.5 Hellmann Recent Developments/Updates

9.19.6 Hellmann Competitive Strengths & Weaknesses

9.20 JAS Worldwide

9.20.1 JAS Worldwide Details

9.20.2 JAS Worldwide Major Business

9.20.3 JAS Worldwide Special Cargo Service Product and Services

9.20.4 JAS Worldwide Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.20.5 JAS Worldwide Recent Developments/Updates

9.20.6 JAS Worldwide Competitive Strengths & Weaknesses

9.21 DACHSER

9.21.1 DACHSER Details

9.21.2 DACHSER Major Business

9.21.3 DACHSER Special Cargo Service Product and Services

9.21.4 DACHSER Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.21.5 DACHSER Recent Developments/Updates

- 9.21.6 DACHSER Competitive Strengths & Weaknesses
- 9.22 Scan Global Logistics
 - 9.22.1 Scan Global Logistics Details
 - 9.22.2 Scan Global Logistics Major Business
 - 9.22.3 Scan Global Logistics Special Cargo Service Product and Services
 - 9.22.4 Scan Global Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.22.5 Scan Global Logistics Recent Developments/Updates
 - 9.22.6 Scan Global Logistics Competitive Strengths & Weaknesses
- 9.23 Cencora
 - 9.23.1 Cencora Details
 - 9.23.2 Cencora Major Business
 - 9.23.3 Cencora Special Cargo Service Product and Services
 - 9.23.4 Cencora Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.23.5 Cencora Recent Developments/Updates
 - 9.23.6 Cencora Competitive Strengths & Weaknesses
- 9.24 C.H. Robinson
 - 9.24.1 C.H. Robinson Details
 - 9.24.2 C.H. Robinson Major Business
 - 9.24.3 C.H. Robinson Special Cargo Service Product and Services
 - 9.24.4 C.H. Robinson Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.24.5 C.H. Robinson Recent Developments/Updates
 - 9.24.6 C.H. Robinson Competitive Strengths & Weaknesses
- 9.25 GAC
 - 9.25.1 GAC Details
 - 9.25.2 GAC Major Business
 - 9.25.3 GAC Special Cargo Service Product and Services
 - 9.25.4 GAC Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.25.5 GAC Recent Developments/Updates
 - 9.25.6 GAC Competitive Strengths & Weaknesses
- 9.26 Milkyway
 - 9.26.1 Milkyway Details
 - 9.26.2 Milkyway Major Business
 - 9.26.3 Milkyway Special Cargo Service Product and Services
 - 9.26.4 Milkyway Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

- 9.26.5 Milkyway Recent Developments/Updates
- 9.26.6 Milkyway Competitive Strengths & Weaknesses
- 9.27 Mammoet
 - 9.27.1 Mammoet Details
 - 9.27.2 Mammoet Major Business
 - 9.27.3 Mammoet Special Cargo Service Product and Services
 - 9.27.4 Mammoet Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.27.5 Mammoet Recent Developments/Updates
 - 9.27.6 Mammoet Competitive Strengths & Weaknesses
- 9.28 deugro
 - 9.28.1 deugro Details
 - 9.28.2 deugro Major Business
 - 9.28.3 deugro Special Cargo Service Product and Services
 - 9.28.4 deugro Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.28.5 deugro Recent Developments/Updates
 - 9.28.6 deugro Competitive Strengths & Weaknesses
- 9.29 SANKYU
 - 9.29.1 SANKYU Details
 - 9.29.2 SANKYU Major Business
 - 9.29.3 SANKYU Special Cargo Service Product and Services
 - 9.29.4 SANKYU Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.29.5 SANKYU Recent Developments/Updates
 - 9.29.6 SANKYU Competitive Strengths & Weaknesses
- 9.30 Yusen Logistics
 - 9.30.1 Yusen Logistics Details
 - 9.30.2 Yusen Logistics Major Business
 - 9.30.3 Yusen Logistics Special Cargo Service Product and Services
 - 9.30.4 Yusen Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)
 - 9.30.5 Yusen Logistics Recent Developments/Updates
 - 9.30.6 Yusen Logistics Competitive Strengths & Weaknesses
- 9.31 Kintetsu World Express
 - 9.31.1 Kintetsu World Express Details
 - 9.31.2 Kintetsu World Express Major Business
 - 9.31.3 Kintetsu World Express Special Cargo Service Product and Services
 - 9.31.4 Kintetsu World Express Special Cargo Service Revenue, Gross Margin and

Market Share (2021-2026)

9.31.5 Kintetsu World Express Recent Developments/Updates

9.31.6 Kintetsu World Express Competitive Strengths & Weaknesses

9.32 Hyundai Glovis

9.32.1 Hyundai Glovis Details

9.32.2 Hyundai Glovis Major Business

9.32.3 Hyundai Glovis Special Cargo Service Product and Services

9.32.4 Hyundai Glovis Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026)

9.32.5 Hyundai Glovis Recent Developments/Updates

9.32.6 Hyundai Glovis Competitive Strengths & Weaknesses

10 INDUSTRY CHAIN ANALYSIS

10.1 Special Cargo Service Industry Chain

10.2 Special Cargo Service Upstream Analysis

10.3 Special Cargo Service Midstream Analysis

10.4 Special Cargo Service Downstream Analysis

11 RESEARCH FINDINGS AND CONCLUSION

12 APPENDIX

12.1 Methodology

12.2 Research Process and Data Source

12.3 Disclaimer

List Of Tables

LIST OF TABLES

Table 1. World Special Cargo Service Revenue by Region (2021, 2025 and 2032) & (USD Million), (by Headquarter Location)

Table 2. World Special Cargo Service Revenue by Region (2021-2026) & (USD Million), (by Headquarter Location)

Table 3. World Special Cargo Service Revenue by Region (2027-2032) & (USD Million), (by Headquarter Location)

Table 4. World Special Cargo Service Revenue Market Share by Region (2021-2026), (by Headquarter Location)

Table 5. World Special Cargo Service Revenue Market Share by Region (2027-2032), (by Headquarter Location)

Table 6. Major Market Trends

Table 7. World Special Cargo Service Consumption Value Growth Rate Forecast by Region (2021 & 2025 & 2032) & (USD Million)

Table 8. World Special Cargo Service Consumption Value by Region (2021-2026) & (USD Million)

Table 9. World Special Cargo Service Consumption Value Forecast by Region (2027-2032) & (USD Million)

Table 10. World Special Cargo Service Revenue by Player (2021-2026) & (USD Million)

Table 11. Revenue Market Share of Key Special Cargo Service Players in 2025

Table 12. World Special Cargo Service Industry Rank of Major Player, Based on Revenue in 2025

Table 13. Global Special Cargo Service Company Evaluation Quadrant

Table 14. Head Office of Key Special Cargo Service Players

Table 15. Special Cargo Service Market: Company Product Type Footprint

Table 16. Special Cargo Service Market: Company Product Application Footprint

Table 17. Special Cargo Service Mergers & Acquisitions Activity

Table 18. United States VS China Special Cargo Service Revenue Comparison, (2021 & 2025 & 2032) & (USD Million)

Table 19. United States VS China Special Cargo Service Consumption Value Comparison, (2021 & 2025 & 2032) & (USD Million)

Table 20. United States Based Special Cargo Service Companies, Headquarters (States, Country)

Table 21. United States Based Companies Special Cargo Service Revenue, (2021-2026) & (USD Million)

Table 22. United States Based Companies Special Cargo Service Revenue Market

Share (2021-2026)

Table 23. China Based Special Cargo Service Companies, Headquarters (Province, Country)

Table 24. China Based Companies Special Cargo Service Revenue, (2021-2026) & (USD Million)

Table 25. China Based Companies Special Cargo Service Revenue Market Share (2021-2026)

Table 26. Rest of World Based Special Cargo Service Companies, Headquarters (Province, Country)

Table 27. Rest of World Based Companies Special Cargo Service Revenue (2021-2026) & (USD Million)

Table 28. Rest of World Based Companies Special Cargo Service Revenue Market Share (2021-2026)

Table 29. World Special Cargo Service Market Size by Type, (USD Million), 2021 & 2025 & 2032

Table 30. World Special Cargo Service Market Size Value by Type (2021-2026) & (USD Million)

Table 31. World Special Cargo Service Market Size by Type (2027-2032) & (USD Million)

Table 32. World Special Cargo Service Market Size by Service Function, (USD Million), 2021 & 2025 & 2032

Table 33. World Special Cargo Service Market Size Value by Service Function (2021-2026) & (USD Million)

Table 34. World Special Cargo Service Market Size by Service Function (2027-2032) & (USD Million)

Table 35. World Special Cargo Service Market Size by Transportation Mode, (USD Million), 2021 & 2025 & 2032

Table 36. World Special Cargo Service Market Size Value by Transportation Mode (2021-2026) & (USD Million)

Table 37. World Special Cargo Service Market Size by Transportation Mode (2027-2032) & (USD Million)

Table 38. World Special Cargo Service Market Size by Application, (USD Million), 2021 & 2025 & 2032

Table 39. World Special Cargo Service Market Size by Application (2021-2026) & (USD Million)

Table 40. World Special Cargo Service Market Size by Application (2027-2032) & (USD Million)

Table 41. DSV A/S Basic Information, Manufacturing Base and Competitors

Table 42. DSV A/S Major Business

Table 43. DSV A/S Special Cargo Service Product and Services
Table 44. DSV A/S Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 45. DSV A/S Recent Developments/Updates
Table 46. DSV A/S Competitive Strengths & Weaknesses
Table 47. DHL Group Basic Information, Manufacturing Base and Competitors
Table 48. DHL Group Major Business
Table 49. DHL Group Special Cargo Service Product and Services
Table 50. DHL Group Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 51. DHL Group Recent Developments/Updates
Table 52. DHL Group Competitive Strengths & Weaknesses
Table 53. Kuehne+Nagel Basic Information, Manufacturing Base and Competitors
Table 54. Kuehne+Nagel Major Business
Table 55. Kuehne+Nagel Special Cargo Service Product and Services
Table 56. Kuehne+Nagel Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 57. Kuehne+Nagel Recent Developments/Updates
Table 58. Kuehne+Nagel Competitive Strengths & Weaknesses
Table 59. CMA CGM Group Basic Information, Manufacturing Base and Competitors
Table 60. CMA CGM Group Major Business
Table 61. CMA CGM Group Special Cargo Service Product and Services
Table 62. CMA CGM Group Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 63. CMA CGM Group Recent Developments/Updates
Table 64. CMA CGM Group Competitive Strengths & Weaknesses
Table 65. A.P. Moller Basic Information, Manufacturing Base and Competitors
Table 66. A.P. Moller Major Business
Table 67. A.P. Moller Special Cargo Service Product and Services
Table 68. A.P. Moller Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 69. A.P. Moller Recent Developments/Updates
Table 70. A.P. Moller Competitive Strengths & Weaknesses
Table 71. NIPPON EXPRESS HOLDINGS Basic Information, Manufacturing Base and Competitors
Table 72. NIPPON EXPRESS HOLDINGS Major Business
Table 73. NIPPON EXPRESS HOLDINGS Special Cargo Service Product and Services
Table 74. NIPPON EXPRESS HOLDINGS Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)

Table 75. NIPPON EXPRESS HOLDINGS Recent Developments/Updates
Table 76. NIPPON EXPRESS HOLDINGS Competitive Strengths & Weaknesses
Table 77. UPS Basic Information, Manufacturing Base and Competitors
Table 78. UPS Major Business
Table 79. UPS Special Cargo Service Product and Services
Table 80. UPS Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 81. UPS Recent Developments/Updates
Table 82. UPS Competitive Strengths & Weaknesses
Table 83. Sinotrans Basic Information, Manufacturing Base and Competitors
Table 84. Sinotrans Major Business
Table 85. Sinotrans Special Cargo Service Product and Services
Table 86. Sinotrans Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 87. Sinotrans Recent Developments/Updates
Table 88. Sinotrans Competitive Strengths & Weaknesses
Table 89. FedEx Basic Information, Manufacturing Base and Competitors
Table 90. FedEx Major Business
Table 91. FedEx Special Cargo Service Product and Services
Table 92. FedEx Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 93. FedEx Recent Developments/Updates
Table 94. FedEx Competitive Strengths & Weaknesses
Table 95. GEODIS Basic Information, Manufacturing Base and Competitors
Table 96. GEODIS Major Business
Table 97. GEODIS Special Cargo Service Product and Services
Table 98. GEODIS Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 99. GEODIS Recent Developments/Updates
Table 100. GEODIS Competitive Strengths & Weaknesses
Table 101. COSCO SHIPPING Logistics Basic Information, Manufacturing Base and Competitors
Table 102. COSCO SHIPPING Logistics Major Business
Table 103. COSCO SHIPPING Logistics Special Cargo Service Product and Services
Table 104. COSCO SHIPPING Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 105. COSCO SHIPPING Logistics Recent Developments/Updates
Table 106. COSCO SHIPPING Logistics Competitive Strengths & Weaknesses
Table 107. Expeditors Basic Information, Manufacturing Base and Competitors

Table 108. Expeditors Major Business
Table 109. Expeditors Special Cargo Service Product and Services
Table 110. Expeditors Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 111. Expeditors Recent Developments/Updates
Table 112. Expeditors Competitive Strengths & Weaknesses
Table 113. DP World Basic Information, Manufacturing Base and Competitors
Table 114. DP World Major Business
Table 115. DP World Special Cargo Service Product and Services
Table 116. DP World Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 117. DP World Recent Developments/Updates
Table 118. DP World Competitive Strengths & Weaknesses
Table 119. Rhenus Basic Information, Manufacturing Base and Competitors
Table 120. Rhenus Major Business
Table 121. Rhenus Special Cargo Service Product and Services
Table 122. Rhenus Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 123. Rhenus Recent Developments/Updates
Table 124. Rhenus Competitive Strengths & Weaknesses
Table 125. SF Holding Basic Information, Manufacturing Base and Competitors
Table 126. SF Holding Major Business
Table 127. SF Holding Special Cargo Service Product and Services
Table 128. SF Holding Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 129. SF Holding Recent Developments/Updates
Table 130. SF Holding Competitive Strengths & Weaknesses
Table 131. CJ Logistics Basic Information, Manufacturing Base and Competitors
Table 132. CJ Logistics Major Business
Table 133. CJ Logistics Special Cargo Service Product and Services
Table 134. CJ Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 135. CJ Logistics Recent Developments/Updates
Table 136. CJ Logistics Competitive Strengths & Weaknesses
Table 137. LX Pantos Basic Information, Manufacturing Base and Competitors
Table 138. LX Pantos Major Business
Table 139. LX Pantos Special Cargo Service Product and Services
Table 140. LX Pantos Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)

Table 141. LX Pantos Recent Developments/Updates
Table 142. LX Pantos Competitive Strengths & Weaknesses
Table 143. AD Ports Basic Information, Manufacturing Base and Competitors
Table 144. AD Ports Major Business
Table 145. AD Ports Special Cargo Service Product and Services
Table 146. AD Ports Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 147. AD Ports Recent Developments/Updates
Table 148. AD Ports Competitive Strengths & Weaknesses
Table 149. Hellmann Basic Information, Manufacturing Base and Competitors
Table 150. Hellmann Major Business
Table 151. Hellmann Special Cargo Service Product and Services
Table 152. Hellmann Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 153. Hellmann Recent Developments/Updates
Table 154. Hellmann Competitive Strengths & Weaknesses
Table 155. JAS Worldwide Basic Information, Manufacturing Base and Competitors
Table 156. JAS Worldwide Major Business
Table 157. JAS Worldwide Special Cargo Service Product and Services
Table 158. JAS Worldwide Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 159. JAS Worldwide Recent Developments/Updates
Table 160. JAS Worldwide Competitive Strengths & Weaknesses
Table 161. DACHSER Basic Information, Manufacturing Base and Competitors
Table 162. DACHSER Major Business
Table 163. DACHSER Special Cargo Service Product and Services
Table 164. DACHSER Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 165. DACHSER Recent Developments/Updates
Table 166. DACHSER Competitive Strengths & Weaknesses
Table 167. Scan Global Logistics Basic Information, Manufacturing Base and Competitors
Table 168. Scan Global Logistics Major Business
Table 169. Scan Global Logistics Special Cargo Service Product and Services
Table 170. Scan Global Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 171. Scan Global Logistics Recent Developments/Updates
Table 172. Scan Global Logistics Competitive Strengths & Weaknesses
Table 173. Cencora Basic Information, Manufacturing Base and Competitors

Table 174. Cencora Major Business
Table 175. Cencora Special Cargo Service Product and Services
Table 176. Cencora Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 177. Cencora Recent Developments/Updates
Table 178. Cencora Competitive Strengths & Weaknesses
Table 179. C.H. Robinson Basic Information, Manufacturing Base and Competitors
Table 180. C.H. Robinson Major Business
Table 181. C.H. Robinson Special Cargo Service Product and Services
Table 182. C.H. Robinson Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 183. C.H. Robinson Recent Developments/Updates
Table 184. C.H. Robinson Competitive Strengths & Weaknesses
Table 185. GAC Basic Information, Manufacturing Base and Competitors
Table 186. GAC Major Business
Table 187. GAC Special Cargo Service Product and Services
Table 188. GAC Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 189. GAC Recent Developments/Updates
Table 190. GAC Competitive Strengths & Weaknesses
Table 191. Milkyway Basic Information, Manufacturing Base and Competitors
Table 192. Milkyway Major Business
Table 193. Milkyway Special Cargo Service Product and Services
Table 194. Milkyway Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 195. Milkyway Recent Developments/Updates
Table 196. Milkyway Competitive Strengths & Weaknesses
Table 197. Mammoet Basic Information, Manufacturing Base and Competitors
Table 198. Mammoet Major Business
Table 199. Mammoet Special Cargo Service Product and Services
Table 200. Mammoet Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 201. Mammoet Recent Developments/Updates
Table 202. Mammoet Competitive Strengths & Weaknesses
Table 203. deugro Basic Information, Manufacturing Base and Competitors
Table 204. deugro Major Business
Table 205. deugro Special Cargo Service Product and Services
Table 206. deugro Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)

Table 207. deugro Recent Developments/Updates
Table 208. deugro Competitive Strengths & Weaknesses
Table 209. SANKYU Basic Information, Manufacturing Base and Competitors
Table 210. SANKYU Major Business
Table 211. SANKYU Special Cargo Service Product and Services
Table 212. SANKYU Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 213. SANKYU Recent Developments/Updates
Table 214. SANKYU Competitive Strengths & Weaknesses
Table 215. Yusen Logistics Basic Information, Manufacturing Base and Competitors
Table 216. Yusen Logistics Major Business
Table 217. Yusen Logistics Special Cargo Service Product and Services
Table 218. Yusen Logistics Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 219. Yusen Logistics Recent Developments/Updates
Table 220. Yusen Logistics Competitive Strengths & Weaknesses
Table 221. Kintetsu World Express Basic Information, Manufacturing Base and Competitors
Table 222. Kintetsu World Express Major Business
Table 223. Kintetsu World Express Special Cargo Service Product and Services
Table 224. Kintetsu World Express Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 225. Kintetsu World Express Recent Developments/Updates
Table 226. Kintetsu World Express Competitive Strengths & Weaknesses
Table 227. Hyundai Glovis Basic Information, Manufacturing Base and Competitors
Table 228. Hyundai Glovis Major Business
Table 229. Hyundai Glovis Special Cargo Service Product and Services
Table 230. Hyundai Glovis Special Cargo Service Revenue, Gross Margin and Market Share (2021-2026) & (USD Million)
Table 231. Hyundai Glovis Recent Developments/Updates
Table 232. Hyundai Glovis Competitive Strengths & Weaknesses
Table 233. Global Key Players of Special Cargo Service Upstream (Raw Materials)
Table 234. Global Special Cargo Service Typical Customers

List Of Figures

LIST OF FIGURES

Figure 1. Special Cargo Service Picture

Figure 2. World Special Cargo Service Total Revenue: 2021 & 2025 & 2032, (USD Million)

Figure 3. World Special Cargo Service Total Revenue (2021-2032) & (USD Million)

Figure 4. World Special Cargo Service Revenue by Region (2021, 2025 and 2032) & (USD Million), (by Headquarter Location)

Figure 5. World Special Cargo Service Revenue Market Share by Region (2021-2032), (by Headquarter Location)

Figure 6. United States Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 7. China Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 8. Europe Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 9. Japan Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 10. South Korea Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 11. ASEAN Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 12. India Based Company Special Cargo Service Revenue (2021-2032) & (USD Million)

Figure 13. Special Cargo Service Market Drivers

Figure 14. Factors Affecting Demand

Figure 15. World Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 16. World Special Cargo Service Consumption Value Market Share by Region (2021-2032)

Figure 17. United States Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 18. China Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 19. Europe Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 20. Japan Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Million)

Figure 21. South Korea Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 22. ASEAN Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 23. India Special Cargo Service Consumption Value (2021-2032) & (USD Million)

Figure 24. Producer Shipments of Special Cargo Service by Player Revenue (\$MM) and Market Share (%): 2025

Figure 25. Global Four-firm Concentration Ratios (CR4) for Special Cargo Service Markets in 2025

Figure 26. Global Four-firm Concentration Ratios (CR8) for Special Cargo Service Markets in 2025

Figure 27. United States VS China: Special Cargo Service Revenue Market Share Comparison (2021 & 2025 & 2032)

Figure 28. United States VS China: Special Cargo Service Consumption Value Market Share Comparison (2021 & 2025 & 2032)

Figure 29. World Special Cargo Service Market Size by Type, (USD Million), 2021 & 2025 & 2032

Figure 30. World Special Cargo Service Market Size Market Share by Type in 2025

Figure 31. Specialized Freight Forwarding

Figure 32. Project Logistics Management

Figure 33. Others

Figure 34. World Special Cargo Service Market Size Market Share by Type (2021-2032)

Figure 35. World Special Cargo Service Market Size by Service Function, (USD Million), 2021 & 2025 & 2032

Figure 36. World Special Cargo Service Market Size Market Share by Service Function in 2025

Figure 37. Oversized and Heavy Cargo

Figure 38. Hazardous and Regulated Cargo

Figure 39. Temperature-sensitive Cargo

Figure 40. Others

Figure 41. World Special Cargo Service Market Size Market Share by Service Function (2021-2032)

Figure 42. World Special Cargo Service Market Size by Transportation Mode, (USD Million), 2021 & 2025 & 2032

Figure 43. World Special Cargo Service Market Size Market Share by Transportation Mode in 2025

Figure 44. Air Special Cargo

Figure 45. Ocean and Breakbulk Special Cargo

Figure 46. Road Heavy and Specialized Transport

Figure 47. Others

Figure 48. World Special Cargo Service Market Size Market Share by Transportation Mode (2021-2032)

Figure 49. World Special Cargo Service Market Size by Application, (USD Million), 2021 & 2025 & 2032

Figure 50. World Special Cargo Service Market Size Market Share by Application in 2025

Figure 51. Energy and Power

Figure 52. Chemicals and Petrochemicals

Figure 53. Life Sciences and Healthcare

Figure 54. Others

Figure 55. World Special Cargo Service Market Size Market Share by Application (2021-2032)

Figure 56. Special Cargo Service Industrial Chain

Figure 57. Methodology

Figure 58. Research Process and Data Source

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