

Global Space Infrastructure as a Service Market Research Report 2026(Status and Outlook)

<https://marketpublishers.com/r/G9447CA4ACE1EN.html>

Date: May 2026

Pages: 136

Price: US\$ 3,200.00 (Single User License)

ID: G9447CA4ACE1EN

Abstracts

Space Infrastructure as a Service is a commercial operation model that provides various space-related infrastructure, including satellite communication networks, space observation platforms, orbital facilities, ground support sites and other resources, to users in a service-oriented manner. Users do not need to invest in the construction and maintenance of these complex and costly space infrastructures on a large scale. Instead, they only need to flexibly obtain corresponding space infrastructure services through leasing, subscription and other means according to their own needs, so that they can focus on their core business and use space resources at a lower threshold and cost to carry out diversified activities such as earth observation, communication transmission, space scientific research and exploration. The global Space Infrastructure as a Service (SlaaS) market is undergoing a paradigm shift, moving from a traditionally government-driven, capital-intensive industry toward a dynamic, service-oriented and commercially scalable sector. At the center of this transformation is the Space Infrastructure as a Service business model, which allows public and private sector customers to access orbital infrastructure and space-related services without the need to own or operate satellites themselves. This model significantly reduces upfront capital expenditure and technical complexity, while allowing clients to scale services on demand. Between 2020 and 2025, the market structure has changed dramatically. In 2020, the four largest players—Intelsat, SES S.A., Eutelsat OneWeb, and Airbus Defence and Space—collectively accounted for more than 70% of total market revenue, largely driven by geostationary (GEO) satellite capacity and long-term government contracts. By 2025, however, the concentration ratio (CR4) is expected to fall to around 55%, with the rise of Low Earth Orbit (LEO) constellations and vertically integrated new entrants. Notably, SpaceX has emerged as the dominant force in Space Infrastructure as a Service, growing its market share from under 1% in 2020 to over 32% by 2025, thanks to its Starlink LEO network, internal launch capabilities, and an aggressive go-to-

market strategy focused on mass market adoption. In contrast, traditional satellite operators like Intelsat and SES have seen their relative positions decline, with their combined market share shrinking from nearly 59% in 2020 to less than 19% in 2025. These shifts reflect the broader structural move from GEO satellites—long known for their high latency and long deployment cycles—to more dynamic, cost-efficient LEO architectures. Companies such as MDA Space, Axiom Space, Loft Orbital, and Redwire are also carving out niche segments, offering services ranging from hosted payloads and robotic servicing to modular platforms and space-based analytics. The “Others” segment has grown significantly, highlighting increased fragmentation and the entry of specialized startups leveraging AI, edge computing, and custom sensors. Looking ahead, the Space Infrastructure as a Service industry is expected to evolve in stages. In the short term (2024–2026), the focus will remain on expanding LEO constellations, verifying hybrid orbit models (e.g., combining LEO-MEO-GEO), and scaling customer onboarding. In the medium term (2027–2029), firms will develop in-orbit servicing, refueling, and assembly capabilities, as well as integrated space data infrastructure for real-time earth analytics. In the long term (2030 and beyond), the market is likely to extend into deep-space applications such as space manufacturing, solar power stations, cis-lunar logistics, and even Mars mission support. This trajectory follows a clear path from infrastructure deployment to service integration and, eventually, to a space-based economic ecosystem.

The global Space Infrastructure as a Service market size was estimated at USD 12153.0 million in 2025 and is projected to grow at a compound annual growth rate (CAGR) of 19.70% during the forecast period.

This report offers a comprehensive and in-depth analysis of the global Space Infrastructure as a Service market, covering all critical facets from a broad macroeconomic overview to detailed micro-level insights. It examines market size, competitive landscape, emerging development trends, niche segments, key drivers and challenges, as well as conducts SWOT and value chain analyses.

The insights provided enable readers to understand the competitive dynamics within the industry and formulate effective strategies to enhance profitability and market positioning. Additionally, the report presents a clear framework for evaluating the current status and future outlook of business organizations operating in this sector.

A significant focus of this report lies in the competitive landscape of the global Space Infrastructure as a Service market. It offers detailed profiles of major players, including their market shares, performance metrics, product portfolios, and operational status.

This enables stakeholders to identify leading competitors and gain a nuanced understanding of market rivalry and structure.

In summary, this report serves as an essential resource for industry participants, investors, researchers, consultants, and business strategists, as well as anyone planning to enter or expand their presence in the Space Infrastructure as a Service market.

Global Space Infrastructure as a Service Market: Market Segmentation Analysis

This research report provides a detailed segmentation of the market by region (country), key manufacturers, product type, and application. Market segmentation divides the overall market into distinct subsets based on factors such as product categories, end-user industries, geographic locations, and other relevant criteria.

A clear understanding of these market segments enables decision-makers to tailor their product development, sales, and marketing strategies more effectively to meet the unique needs of each segment. Leveraging market segmentation insights can significantly enhance targeted approaches, optimize resource allocation, and accelerate product innovation cycles by aligning offerings with the specific demands of diverse customer groups.

Key Company

SpaceX

Intelsat

SES S.A.

MDA Space

Eutelsat OneWeb

Airbus Defence and Space

Boeing Co

Maxar Technologies

Axiom Space

Planet Labs

Northrop Grumman

Loft Orbital

Redwire Corporation

Lockheed Martin

SKY Perfect JSAT

Momentus

Sidus Space

Stara Space

Starlab Space

Vast Space

Antrix

Telesat

Kepler Communications

Market Segmentation (by Type)

Satellite Communications as a Service (SCaaS)

Earth Observation as a Service (EOaaS)

Others

Market Segmentation (by Application)

Commercial

Defense & Government

Scientific Research

Others

Geographic Segmentation

North America (USA, Canada, Mexico)

Europe (Germany, UK, France, Russia, Italy, Rest of Europe)

Asia-Pacific (China, Japan, South Korea, India, Southeast Asia, Rest of Asia-Pacific)

South America (Brazil, Argentina, Columbia, Rest of South America)

The Middle East and Africa (Saudi Arabia, UAE, Egypt, Nigeria, South Africa, Rest of MEA)

Key Benefits of This Market Research:

Industry drivers, restraints, and opportunities covered in the study

Neutral perspective on the market performance

Recent industry trends and developments

Competitive landscape & strategies of key players

Potential & niche segments and regions exhibiting promising growth covered

Historical, current, and projected market size, in terms of value

In-depth analysis of the Space Infrastructure as a Service Market

Overview of the regional outlook of the Space Infrastructure as a Service Market:

Customization of the Report

In case of any queries or customization requirements, please connect with our sales team, who will ensure that your requirements are met.

Chapter Outline

Chapter 1 mainly introduces the statistical scope of the report, market division standards, and market research methods.

Chapter 2 is an executive summary of different market segments (by region, product type, application, etc), including the market size of each market segment, future development potential, and so on. It offers a high-level view of the current state of the Space Infrastructure as a Service Market and its likely evolution in the short to mid-term, and long term.

Chapter 3 makes a detailed analysis of the market's competitive landscape of the market and provides the market share, capacity, output, price, latest development plan, merger, and acquisition information of the main manufacturers in the market.

Chapter 4 is the analysis of the whole market industrial chain, including the upstream and downstream of the industry, as well as Porter's five forces analysis.

Chapter 5 introduces the latest developments of the market, the driving factors and restrictive factors of the market, the challenges and risks faced by manufacturers in the industry, and the analysis of relevant policies in the industry.

Chapter 6 provides the analysis of various market segments according to product types,

covering the market size and development potential of each market segment, to help readers find the blue ocean market in different market segments.

Chapter 7 provides the analysis of various market segments according to application, covering the market size and development potential of each market segment, to help readers find the blue ocean market in different downstream markets.

Chapter 8 provides a quantitative analysis of the market size and development potential of each region and its main countries and introduces the market development, future development prospects, market space, and capacity of each country in the world.

Chapter 9 shares the main producing countries of Space Infrastructure as a Service, their output value, profit level, regional supply, production capacity layout, etc. from the supply side.

Chapter 10 introduces the basic situation of the main companies in the market in detail, including product sales revenue, sales volume, price, gross profit margin, market share, product introduction, recent development, etc.

Chapter 11 provides a quantitative analysis of the market size and development potential of each region in the next five years.

Chapter 12 provides a quantitative analysis of the market size and development potential of each market segment in the next five years.

Chapter 13 is the main points and conclusions of the report.

Key Reasons to Buy this Report:

Access to date statistics compiled by our researchers. These provide you with historical and forecast data, which is analyzed to tell you why your market is set to change

This enables you to anticipate market changes to remain ahead of your competitors

You will be able to copy data from the Excel spreadsheet straight into your marketing plans, business presentations, or other strategic documents

The concise analysis, clear graph, and table format will enable you to pinpoint the information you require quickly

Provision of market value data for each segment and sub-segment

Indicates the region and segment that is expected to witness the fastest growth as well as to dominate the market

Analysis by geography highlighting the consumption of the product/service in the region as well as indicating the factors that are affecting the market within each region

Competitive landscape which incorporates the market ranking of the major players, along with new service/product launches, partnerships, business expansions, and acquisitions in the past five years of companies profiled

Extensive company profiles comprising of company overview, company insights, product benchmarking, and SWOT analysis for the major market players

The current as well as the future market outlook of the industry concerning recent developments which involve growth opportunities and drivers as well as challenges and restraints of both emerging as well as developed regions

Includes in-depth analysis of the market from various perspectives through Porter's five forces analysis

Provides insight into the market through Value Chain

Market dynamics scenario, along with growth opportunities of the market in the years to come

6-month post-sales analyst support

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