

# Factory-of-the-Future Mobility Solutions Market - A Global and Regional Analysis: Focus on End-Use Industry, Vehicle Type, Solution Type, Deployment Model, and Country Level Analysis - Analysis and Forecast, 2025-2035

<https://marketpublishers.com/r/F67B8805F01DEN.html>

Date: December 2025

Pages: 222

Price: US\$ 4,900.00 (Single User License)

ID: F67B8805F01DEN

## Abstracts

The factory-of-the-future mobility solutions market was valued at \$8,134.8 million in 2024 and is projected to grow at a CAGR of 19.94%, reaching \$58,681.4 million by 2035. The factory-of-the-future mobility solutions market landscape is being shaped by several decisive trends. Autonomy capabilities are advancing rapidly, with vision-based navigation, semantic mapping, and AI-enabled path planning enabling equipment to operate reliably in dynamic, less-structured environments. Interoperability is improving, driven by frameworks such as VDA-5050 and ISO 3691-4, allowing seamless mixed-fleet orchestration of AMRs, AGVs, automated forklifts, and cobots under unified management platforms. Digital twin deployment is shortening commissioning cycles, enabling layout validation and performance optimization in days rather than weeks. Commercially, automation-as-a-service and output-linked pricing models are lowering adoption barriers and aligning investment with operational performance.

From a compliance and safety standpoint, integration of collision-avoidance systems, proximity detection, and adherence to collaborative operation standards (such as ISO/TS 15066) is accelerating regulatory clearance and even unlocking insurance benefits. Structurally, labor constraints and the need for throughput stability are reinforcing automation investment, with e-commerce, semiconductor, and EV manufacturing as priority verticals.

## Introduction of Factory-of-the-Future Mobility Solutions Market

The study conducted by BIS Research highlights factory-of-the-future mobility solutions as a structural reset driven by electrification, automation, digital manufacturing, and sustainability mandates. Traditional automotive production models, linear, asset-heavy, and forecast-driven, are increasingly misaligned with a market that now demands speed, customization, resilience, and lower carbon intensity. This shift has accelerated the emergence of the Factory-of-the-Future (FoF), a highly connected, intelligent, and adaptive manufacturing paradigm purpose-built for next-generation mobility solutions. In addition, Mobility-as-a-Service (MaaS) in the factory-of-the-future mobility solutions market enables manufacturers to shift from asset-heavy, fixed automation investments to usage-based, software-orchestrated mobility solutions, allowing intralogistics fleets, autonomous systems, and robotics to scale on demand while improving capital efficiency, flexibility, and time-to-value.

## **Market Introduction**

The factory-of-the-future mobility solutions market represents a convergence of advanced manufacturing technologies, data-driven decision-making, and human-centric design. It is not a single factory blueprint, but a modular, scalable operating model that integrates cyber-physical systems across the value chain from design and engineering to production, logistics, and after-sales support. The Factory-of-the-Future is not an optional innovation; it is a strategic response to market volatility. Battery supply constraints, semiconductor shortages, and regionalized production policies have exposed the fragility of legacy manufacturing models. FoF architectures enable resilient, localized, and demand-responsive production, allowing mobility players to pivot faster across powertrains, platforms, and markets. An effective analogy is content flow optimization; just as high-performing digital content adapts to user intent and channel performance, FoF-enabled factories dynamically rebalance capacity, labor, and resources based on real-time signals, maximizing relevance, efficiency, and return on investment.

## **Industrial Impact**

The factory-of-the-future mobility solutions market has been producing measurable, systemic impact across the mobility manufacturing landscape. Its influence extends beyond incremental efficiency gains, fundamentally reshaping how mobility products are designed, produced, scaled, and sustained across their lifecycle. The industrial impact can be assessed across five interrelated dimensions, namely, productivity, flexibility, cost structure, sustainability, and ecosystem resilience.

## Market Segmentation:

### Segmentation 1: by Vehicle Type

Autonomous Mobile Robots (AMRs)

Automated Forklifts

Automated Guided Vehicles

Cobots

Others

### Automated Guided Vehicles to Dominate the Factory-of-the-Future Mobility Solutions Market (by Vehicle Type)

Automated guided vehicles (AGVs) are positioned to dominate the factory-of-the-future mobility solutions market landscape due to their alignment with the structural realities of modern mobility manufacturing. Automotive and EV plants operate on highly predictable, high-frequency material flows, line feeding, pallet transfer, battery pack movement, and body-in-white logistics, where repeatability, safety, and uptime outweigh the need for navigation freedom. AGVs excel in these deterministic environments, particularly for heavy payloads exceeding 1-2 tons, where guided paths reduce collision risk and ensure process stability. Industry benchmarks indicate that AGV-led intralogistics can improve material-handling efficiency by 20-30% while reducing internal logistics labor costs by up to 40%. Much like a well-orchestrated content distribution engine that prioritizes consistency and reliability over experimentation, AGVs form the operational backbone of smart factories, providing stable, scalable, and cost-efficient material flow that supports high-volume production, regulatory compliance, and zero-defect manufacturing objectives in next-generation mobility plants.

### Segmentation 2: by Solution Type

Software Platform

Hardware

## Services

### Software Platform to Dominate the Factory-of-the-Future Mobility Solutions Market (by Solution Type)

Software platforms are set to dominate the factory-of-the-future mobility solutions market as manufacturing value increasingly shifts from physical assets to digital intelligence. In advanced mobility plants, competitive advantage no longer comes from individual machines, but from the software layer that orchestrates them, integrating MES, MOM, digital twins, AI analytics, and industrial IoT into a single decision-making backbone.

### Segmentation 3: by Deployment Model

#### On-Premise License

#### Mobility-as-a-Service (MaaS)

### On-Premises License to Dominate the Factory-of-the-Future Mobility Solutions Market (by Deployment Model)

On-premises licensing is expected to dominate the factory-of-the-future mobility solutions market by deployment method, primarily due to the sector's stringent requirements around data sovereignty, latency control, and operational resilience. Mobility manufacturing environments generate high-frequency, mission-critical data, robot coordination, safety systems, quality inspection, and battery traceability that cannot tolerate network dependency or downtime.

### Segmentation 4: by Region

North America: U.S., Canada, and Mexico

Europe: Germany, U.K., France, Italy, and Rest-of-Europe

Asia-Pacific: China, Japan, India, South Korea, and Rest-of-Asia-Pacific

Rest-of-the-World: South America and the Middle East and Africa

Currently, Europe is considerably growing in the factory-of-the-future mobility solutions market, with Germany at the forefront of this advancement. Germany also retains a deep mobility production base, with roughly 4.1 million passenger cars manufactured domestically in 2024 and a dense network of suppliers and assembly sites, conditions that accelerate the adoption of factory digitization to protect quality, speed, and competitiveness. On the automation side, Germany is among the global leaders in industrial robotics intensity (robot density around ~429 robots per 10,000 employees, per IFR), reinforcing its readiness to scale AI-enabled inspection, robotics, and connected operations across mobility plants. Finally, Germany's institutional leadership in Industrie 4.0, supported through national initiatives focused on smart, digital production, creates a policy and standards tailwind that makes Germany the most structurally advantaged market for FoF mobility deployment in Europe.

## **Demand - Drivers, Limitations, and Opportunities**

### Market Demand Drivers: Operational Efficiency and Quality Enhancement

One of the primary drivers for robotics adoption is the pursuit of higher operational efficiency and superior product quality. Automated systems and robots can work with precision and consistency beyond human capability, leading to increased throughput and reduced error rates. By eliminating human errors and variability, companies significantly improve quality control; a recent industry survey found that 40% of manufacturers now prioritize adopting robots specifically to enhance quality. Robots can operate 24/7 without fatigue, ensuring consistent performance that boosts productivity while maintaining high-quality standards. This dual benefit of greater efficiency and improved quality makes a compelling case for investment in robotics, as it streamlines operations and reduces waste from defects or rework.

### Market Challenges: High Up-Front CapEx and Integration Complexity

Despite its long-term benefits, robotics adoption comes with significant challenges, foremost among them the high initial capital expenditure and the complexity of integration. Industrial robots and automation systems often require a large up-front investment, which is needed for purchasing the robots, retrofitting facilities, and deploying new infrastructure, which can be a barrier, especially for small and mid-sized firms. Justifying the ROI can be difficult when the payback period is uncertain, and many companies find it challenging to justify the cost of robot installation at the outset.

In addition, integrating robotics into existing operations is a complex task. Factories and warehouses must ensure new robots can communicate with legacy equipment, enterprise software, and each other. This often involves custom engineering, system integration work, and potential downtime during installation. The complexity of integration with existing systems is a common hurdle, requiring specialized expertise and careful planning to avoid disruptions. Companies may need to reconfigure floor layouts, upgrade power supplies or network infrastructure, and modify workflows to accommodate robots, all of which add to the implementation challenge. These factors make the adoption process daunting, as organizations must weigh the substantial initial costs and technical complexity against the future efficiency gains.

### Market Opportunities: Robotics-as-a-Service and Subscription Models

Emerging business models like robotics-as-a-service (RaaS) present a promising opportunity to accelerate the factory-of-the-future mobility solutions market growth by lowering adoption barriers. Instead of purchasing robots outright (with large capital expenditure), companies can subscribe to robotic solutions on a pay-as-you-go or lease basis, effectively turning robotics into an operational expense. This model offers a cost-effective solution for companies to implement automation, with much lower upfront costs and faster ROI compared to the traditional approach of buying equipment.

For example, a manufacturer might pay a monthly fee or a usage-based rate (e.g., per hour or per pick) for a fleet of warehouse robots, which is often more budget-friendly than spending hundreds of thousands of dollars at once. RaaS providers typically handle installation, maintenance, and software updates as part of the service, reducing the technical burden on end users. The opportunity here is twofold: for customers, RaaS provides flexibility and scalability (they can start small and scale up automation as needed, or scale down during off-peak seasons), and for robotics vendors, it opens up a larger addressable market (including small and mid-sized businesses that previously couldn't afford automation). This subscription-based trend aligns with the broader shift toward X-as-a-Service models in technology. As awareness grows, RaaS is expected to democratize access to robotics by mitigating the high CapEx challenge, much like cloud computing services did for IT infrastructure. In the coming years, more solution providers are likely to offer subscription models or leasing options, making robotics adoption more accessible and driving further market expansion.

### **How can this report add value to an organization?**

**Product/Innovation Strategy:** In the factory-of-the-future mobility solutions market,

product and innovation strategies are increasingly shaped by the need to manage complexity at scale, multiple powertrains, shorter vehicle lifecycles, regulatory pressure, and volatile demand. As a result, leading companies are pivoting from standalone products toward integrated, software-led solution portfolios that deliver compounding value over time. The dominant strategy is the development of modular, interoperable platforms rather than isolated tools. OEMs and technology providers are investing in manufacturing platforms that unify digital twins, manufacturing execution, intralogistics orchestration, AI analytics, and quality systems under a single control layer.

**Growth/Marketing Strategy:** Growth in the factory-of-the-future mobility solutions market is being driven by enterprise adoption, platform expansion, and long-term value capture rather than transactional sales. Leading players are pursuing a land-and-expand strategy, entering customer organizations through a high-impact use case such as digital twins, AGV orchestration, or AI-based quality inspection, and then scaling horizontally across plants and vertically across functions. Industry analysis shows that this approach can increase customer lifetime value by 30-50%, as software platforms naturally pull demand for adjacent modules and services.

**Competitive Strategy:** Competitive advantage in the factory-of-the-future mobility solutions market is increasingly defined by orchestration capability rather than individual technology leadership. As mobility manufacturers manage growing complexity, multiple powertrains, high model mix, regulatory pressure, and cost volatility, vendors and OEM partners compete on how effectively they integrate software, automation, data, and ecosystems into a coherent operating model.

## **Research Methodology**

### Factors for Data Prediction and Modelling

The base currency considered for the factory-of-the-future mobility solutions market analysis is the US\$. Currencies other than the US\$ have been converted to the US\$ for all statistical calculations, considering the average conversion rate for that particular year.

The currency conversion rate has been taken from the historical exchange rate of the Oanda website.

The information rendered in the report is a result of in-depth primary interviews, surveys, and secondary analysis.

Where relevant information was not available, proxy indicators and extrapolation were employed.

Any economic downturn in the future has not been taken into consideration for the market estimation and forecast.

Technologies currently used are expected to persist through the forecast with no major technological breakthroughs.

## Market Estimation and Forecast

This research study involves the usage of extensive secondary sources, such as certified publications, articles from recognized authors, white papers, annual reports of companies, directories, and major databases, to collect useful and effective information for an extensive, technical, market-oriented, and commercial study of the factory-of-the-future mobility solutions market.

The market engineering process involves the calculation of the market statistics, market size estimation, market forecast, market crackdown, and data triangulation (the methodology for such quantitative data processes has been explained in further sections). The primary research study has been undertaken to gather information and validate the market numbers for segmentation types and industry trends of the key players in the market.

## Primary Research

The primary sources involve industry experts from the factory-of-the-future mobility solutions market and various stakeholders in the ecosystem. Respondents such as CEOs, vice presidents, marketing directors, and technology and innovation directors have been interviewed to obtain and verify both qualitative and quantitative aspects of this research study.

The key data points taken from primary sources include:

validation and triangulation of all the numbers and graphs

validation of report segmentations and key qualitative findings

understanding the competitive landscape

validation of the numbers of various markets for the market type

percentage split of individual markets for geographical analysis

## **Secondary Research**

This research study involves the usage of extensive secondary research, directories, company websites, and annual reports. It also makes use of databases, such as Hoovers, Bloomberg, Businessweek, and Factiva, to collect useful and effective information for an extensive, technical, market-oriented, and commercial study of the global market. In addition to the data sources, the study has been undertaken with the help of other data sources and websites, such as the International Federation of Robotics and the International Energy Agency (IEA).

Secondary research has been done to obtain crucial information about the industry's value chain, revenue models, the market's monetary chain, the total pool of key players, and the current and potential use cases and applications.

The key data points taken from secondary research include:

segmentations and percentage shares

data for market value

key industry trends of the top players in the market

qualitative insights into various aspects of the market, key trends, and emerging areas of innovation

quantitative data for mathematical and statistical calculations

## **Key Market Players and Competition Synopsis**

The companies that are profiled in the factory-of-the-future mobility solutions market

have been selected based on inputs gathered from primary experts and by analyzing company coverage, product portfolio, and market penetration.

Some of the prominent names in the factory-of-the-future mobility solutions market are:

Teradyne (Teradyne Robotics)

Zebra Technologies

Agility Robotics

Boston Dynamics

FANUC

Omron Adept Technologies

SEW-Eurodrive

KUKA-AG

Hyster-Yale Group

Geek+

ABB

Jungheinrich AG

Locus Robotics

KION Group

Rockwell Automation (OTTO Motors)

Companies that are not a part of the aforementioned pool have been well represented across different sections of the factory-of-the-future mobility solutions market report (wherever applicable).

This report can be delivered within 1 working day.

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