

Delek Group Ltd. Fundamental Company Report Including Financial, SWOT, Competitors and Industry Analysis

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Abstracts

Delek Group Ltd. Fundamental Company Report provides a complete overview of the company's affairs. All available data is presented in a comprehensive and easily accessed format. The report includes financial and SWOT information, industry analysis, opinions, estimates, plus annual and quarterly forecasts made by stock market experts. The report also enables direct comparison to be made between Delek Group Ltd. and its competitors. This provides our Clients with a clear understanding of Delek Group Ltd. position in the <u>Conglomerates</u> Industry.

The report contains detailed information about Delek Group Ltd. that gives an unrivalled in-depth knowledge about internal business-environment of the company: data about the owners, senior executives, locations, subsidiaries, markets, products, and company history.

Another part of the report is a SWOT-analysis carried out for Delek Group Ltd.. It involves specifying the objective of the company's business and identifies the different factors that are favorable and unfavorable to achieving that objective. SWOT-analysis helps to understand company's strengths, weaknesses, opportunities, and possible threats against it.

The Delek Group Ltd. financial analysis covers the income statement and ratio trend-charts with balance sheets and cash flows presented on an annual and quarterly basis. The report outlines the main financial ratios pertaining to profitability, margin analysis, asset turnover, credit ratios, and company's long-



term solvency. This sort of company's information will assist and strengthen your company's decision-making processes.

In the part that describes Delek Group Ltd. competitors and the industry in whole, the information about company's financial ratios is compared to those of its competitors and to the industry. The unique analysis of the market and company's competitors along with detailed information about the internal and external factors affecting the relevant industry will help to manage your business environment. Your company's business and sales activities will be boosted by gaining an insight into your competitors' businesses.

Also the report provides relevant news, an analysis of PR-activity, and stock price movements. The latter are correlated with pertinent news and press releases, and annual and quarterly forecasts are given by a variety of experts and market research firms. Such information creates your awareness about principal trends of Delek Group Ltd. business.

About Delek Group Ltd.

Delek Group Ltd. operates in the energy, infrastructures and water desalination, real estate, finance and insurance, automobiles, biochemicals, and telecommunications sectors worldwide.

Subsidiaries

The company's subsidiaries include Delek Petroleum Ltd. (Delek Petroleum), which coordinates the fuel and lubricants sector and the operation of gas stations and convenience stores in Israel, the USA and Europe, as well as the operation of the oil refinery and marketing of fuels in the USA; Delek Real Estate Ltd. (Delek Real Estate), which coordinates real estate development in Israel and abroad; and Delek Investments and Properties Ltd. (Delek Investments), which coordinates the remaining operations of the investees, including automotive, oil and gas exploration and production, insurance in Israel and in the USA, infrastructure, biochemistry, and other operations.

Segments

The company's segments include: Fuel Products in Israel; Gas Stations and Convenience Stores in the United States; Oil Refineries and Marketing in the U.S.; Gas



Stations and Convenience Stores in Europe; Vehicles and Spare Parts; Real Estate; The Insurance Sector in Israel; The Insurance Sector Abroad; Oil and Gas Exploration; and Other.

Fuel Products in Israel: This segment markets and sells fuel and consumer products in gas stations and worldwide.

Gas Stations and Convenience Stores in the United States: This segment involves mainly the maintenance and operation of gas stations and convenience stores in the United States.

Oil Refineries and Marketing in the U.S.: This segment consists of the operation of an oil refinery in the United States and pipelines for the transportation of crude oil, as well as the marketing of fuel to various customers.

Gas Stations and Convenience Stores in Europe: This segment consists of the fuel marketing operation of Chevron in the Netherlands, Belgium and Luxemburg.

Vehicles and Spare Parts: This segment imports and markets vehicles and spare parts for Mazda and Ford models.

Real Estate: This segment includes investment and management of investment properties in Israel and abroad, and the construction of residential and commercial held for sale projects.

The Insurance Sector in Israel: The primary operations in this segment are carried out through the Phoenix.

The Insurance Sector Abroad: The primary operations in this segment are carried out through Republic.

Oil and Gas Exploration: Majority of the operations are conducted through the Yam Tethys joint venture, that engages in the exploration and production of oil and gas on the continental shelf off the Israeli coastline.

Other: This segment invests in infrastructures, mainly for seawater desalination and the construction of a power plant for the production of electricity, as well as operations in the biochemistry sector, comprising mainly the production and marketing of fructose, citric acid and nutritional supplement ingredients.



Oil and Gas Exploration and Production

Operations in Israel are carried out by Delek Drilling Limited Partnership (Delek Drilling) and Avner Oil and Gas Exploration Limited Partnership (Avner), which are partners in the Yam Tethys project (together with Delek Investments) in the Tamar and Dalit drillings and in other oil rights off the coast of Israel. Overseas operations are carried out by subsidiaries of Delek Energy Systems Ltd. (Delek Energy or DES), which concentrate mainly on the following areas of operations:

Delek Energy (Vietnam) LLC (Delek Vietnam) focuses on oil and gas exploration in Vietnam. The company has 25% participation rights in the Vietnam project. The company owns100% of the capital of Elk Resources (Elk), which produces and sells oil and gas, develops existing oil and gas assets and engages in low-risk oil and gas exploration;

83.49% of the rights in AriesOne LP (AriesOne);

29.14% of the capital of Matra Petroleum Plc (Matra), which owns the Sokolovskoe oil discovery in Russia; and

25.12% of the capital of Viking Oil and Gas International Ltd. (VOGIL), which owns two oil tankers. Delek International also holds 1.45% of Nexus Energy (Nexus), which engages in oil and gas exploration and production in Australia.

Acquisitions

In January 2008, the company acquired a further 55% of the equity capital of a joint venture known as Schreurs Oilemaatschappij BV (Schreurs).

In February 2008, the company acquired a further 50% of the equity capital of another joint venture, De Groot Verschuur Holding BV (DGV).

In September 2008, the company acquired a further 45% of the equity capital of another joint venture, Olie Maatschappij BV (Salland).

History

Delek Group Ltd. was founded in 1951.



The above Company Fundamental Report is a half-ready report and contents are subject to change.

It means that we have all necessary data in our database to prepare the report but need **2-3 days** to complete it. During this time we are also updating the report with respect to the current moment. So, you can get all the most recent data available for the same price. Please note that preparation of additional types of analyses requires extra time.



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^{1 –} Data availability depends on company's security policy.

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ANALYSIS FEATURES

SWOT Analysis

SWOT, which stands for Strengths, Weaknesses, Opportunities and Threats, is an analytical framework that identifies the internal and external factors that are favorable and unfavorable for a company.

Enhanced SWOT Analysis

Enhanced SWOT is a 3×3 grid that arranges strengths, weaknesses, opportunities and threats into one scheme:

How to use the strengths to take advantage of the opportunities?

How to use the strengths to reduce likelihood and impact of the threats?

How to overcome the weaknesses that obstruct taking advantage of the opportunities?

How to overcome the weaknesses that can make the threats a reality?

Upon answering these questions a company can develop a project plan to improve its business performance.

PESTEL Analysis

PESTEL (also termed as PESTLE) is an ideal tool to strategically analyze what influence different outside factors – political, economic, sociocultural, technological, environmental and legal – exert on a business to later chart its long term targets.

Being part of the external analysis when carrying out a strategic assessment or performing a market study, PESTEL gives an overview of diverse macro-environmental factors that any company should thoughtfully consider. By perceiving these outside environments, businesses can maximally benefit from the opportunities while minimizing the threats to the organization.



Key Factors Examined by PESTEL Analysis:

Political – What opportunities and pressures are brought by political bodies and what is the degree of public regulations' impact on the business?

Economic – What economic policies, trends and structures are expected to affect the organization, what is this influence's degree?

Sociological – What cultural and societal aspects will work upon the demand for the business's products and operations?

Technological – What impact do the technological aspects, innovations, incentives and barriers have on the organization?

Environmental – What environmental and ecological facets, both locally and farther afield, are likely to predetermine the business?

Legal – What laws and legislation will exert influence on the style the business is carried out?

IFE, EFE, IE Matrices

The Internal Factor Evaluation matrix (IFE matrix) is a strategic management tool helping audit or evaluate major weaknesses and strengths in a business's functional areas. In addition, IFE matrix serves as a basis for identifying and assessing relationships amongst those areas. The IFE matrix is utilised in strategy formulation.

The External Factor Evaluation matrix (EFE matrix) is a tool of strategic management that is typically utilised to assess current market conditions. It is an ideal instrument for visualising and prioritising the threats and opportunities a firm is facing.

The essential difference between the above mentioned matrices lies in the type of factors incorporated in the model; whilst the latter is engaged in internal factors, the former deals exceptionally with external factors – those exposed to social, political, economic, legal, etc. external forces.

Being a continuation of the EFE matrix and IFE matrix models, the Internal External matrix (IE matrix) rests upon an investigation of external and internal business factors



integrated into one suggestive model.

Porter Five Forces Analysis

The Porter's five forces analysis studies the industry of operation and helps the company find new sources of competitive advantage. The analysis surveys an industry through five major questions:

What composes a threat of substitute products and services?

Is there a threat of new competitors entering the market?

What is the intensity of competitive rivalry?

How big is the bargaining power of buyers?

How significant is the bargaining power of suppliers?

VRIO Analysis

VRIO stands for Value, Rarity, Imitability, Organization. This analysis helps to evaluate all company's resources and capabilities and bring them together into one aggregate table that includes:

Tangible resources

Financial

Physical

Technological

Organizational

Intangible resources

Human

Innovation and Creativity



Reputation

Organizational capabilities

The result of the analysis gives a clear picture of company's competitive and economic implications, answering the questions if the resources mentioned above are:

Valuable?
Rare?
Costly to imitate?
Organized properly?



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