

Black Hills Corporation Fundamental Company Report Including Financial, SWOT, Competitors and Industry Analysis

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Abstracts

Black Hills Corporation Fundamental Company Report provides a complete overview of the company's affairs. All available data is presented in a comprehensive and easily accessed format. The report includes financial and SWOT information, industry analysis, opinions, estimates, plus annual and quarterly forecasts made by stock market experts. The report also enables direct comparison to be made between Black Hills Corporation and its competitors. This provides our Clients with a clear understanding of Black Hills Corporation position in the <u>Utilities</u> Industry.

The report contains detailed information about Black Hills Corporation that gives an unrivalled in-depth knowledge about internal business-environment of the company: data about the owners, senior executives, locations, subsidiaries, markets, products, and company history.

Another part of the report is a SWOT-analysis carried out for Black Hills Corporation. It involves specifying the objective of the company's business and identifies the different factors that are favorable and unfavorable to achieving that objective. SWOT-analysis helps to understand company's strengths, weaknesses, opportunities, and possible threats against it.

The Black Hills Corporation financial analysis covers the income statement and ratio trend-charts with balance sheets and cash flows presented on an annual and quarterly basis. The report outlines the main financial ratios pertaining to profitability, margin analysis, asset turnover, credit ratios, and company's long-



term solvency. This sort of company's information will assist and strengthen your company's decision-making processes.

In the part that describes Black Hills Corporation competitors and the industry in whole, the information about company's financial ratios is compared to those of its competitors and to the industry. The unique analysis of the market and company's competitors along with detailed information about the internal and external factors affecting the relevant industry will help to manage your business environment. Your company's business and sales activities will be boosted by gaining an insight into your competitors' businesses.

Also the report provides relevant news, an analysis of PR-activity, and stock price movements. The latter are correlated with pertinent news and press releases, and annual and quarterly forecasts are given by a variety of experts and market research firms. Such information creates your awareness about principal trends of Black Hills Corporation business.

About Black Hills Corporation

Black Hills Corporation operates as a diversified energy company in the United States.

Business Groups

The company operates two major business groups: Utilities and Non-regulated Energy.

UTILITIES GROUP

The Utilities Group consists of its regulated Electric Utilities and Gas Utilities segments.

Regulated Electric Utilities

The Regulated Electric Utilities segment generates, transmits, and distributes electricity to approximately 201,100 customers in South Dakota, Wyoming, Colorado and Montana and includes the operations of Cheyenne Light, a combination electric and gas utility, and its approximately 33,900 gas utility customers in Wyoming. The Regulated Electric Utilities own 630 MWs of generation and 8,182 miles of electric transmission and distribution lines. The company conducts regulated electric utility operations and combination electric and gas utility operations through three subsidiaries: Black Hills



Power, Inc. (Black Hills Power) (South Dakota, Wyoming and Montana), Cheyenne Light, Fuel and Power Company (Cheyenne Light) (Wyoming), and Black Hills Colorado Electric Utility Company, LP (Colorado Electric) (Colorado). The company's electric generating facilities and purchased power contracts supply electricity principally to its own distribution systems. Additionally, the company sells excess power to other utilities and marketing companies, including affiliates. Through it regulated electric utilities, the company owns electric transmission systems composed of high voltage transmission lines (greater than 69 KV) and low voltage lines (69 or fewer KV). The company also jointly owns high voltage lines with Basin Electric Power Cooperative (Basin Electric) and Powder River Energy Corporation. Cheyenne Light's natural gas distribution system serves approximately 33,900 natural gas customers in Cheyenne and other portions of Laramie County, Wyoming.

Regulated Gas Utilities

The Regulated Gas Utilities segment serves approximately 528,300 natural gas utility customers in Colorado, Nebraska, Iowa and Kansas. The Regulated Gas Utilities own 626 miles of intrastate gas transmission pipelines and 19,638 miles of gas distribution mains and service lines. It also provides related services that include appliance repairs, gas technical services and the sale of temporarily-available, contractual pipeline capacity from its suppliers. The company conducts natural gas utility operations on a state-by-state basis through its Black Hills Colorado Gas Utility Company, LP (Colorado Gas), Black Hills Iowa Gas Utility Company, LLC (Iowa Gas), Black Hills Kansas Gas Utility Company, LLC (Kansas Gas), and Black Hills Nebraska Gas Utility Company, LLC (Nebraska Gas) subsidiaries.

NON-REGULATED ENERGY GROUP

The Non-regulated Energy Group, which operates through various subsidiaries, produces natural gas and crude oil primarily in the Rocky Mountain region; produces and sells electric capacity and energy through ownership of a diversified portfolio of generating plants; produces coal; and markets and stores natural gas and crude oil. The group consists of its Oil and Gas, Power Generation, Coal Mining, and Energy Marketing segments.

Oil and Gas

The company's Oil and Gas segment, which conducts business through Black Hills Exploration and Production, Inc. (BHEP) and its subsidiaries, acquires, explores for,



develops and produces natural gas and crude oil for sale into commodity markets. As of December 31, 2009, the principal assets of its Oil and Gas segment included operating interests in oil and natural gas properties, including 628 gross and 580 net wells in the San Juan Basin of New Mexico and Colorado (including significant holdings within the tribal lands of the Jicarilla Apache and Southern Ute Nations), the Powder River and Big Horn Basins of Wyoming, the Piceance Basin of Colorado, and the Nebraska section of the Denver Julesburg Basin; non-operated interests in oil and natural gas properties including 686 gross and 90 net wells located in California, Colorado, Louisiana, Montana, North Dakota, Oklahoma, Texas and Wyoming; and a 44.7% ownership interest in the Newcastle gas processing plant and ass

The above Company Fundamental Report is a half-ready report and contents are subject to change.

It means that we have all necessary data in our database to prepare the report but need **2-3 days** to complete it. During this time we are also updating the report with respect to the current moment. So, you can get all the most recent data available for the same price. Please note that preparation of additional types of analyses requires extra time.



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^{1 –} Data availability depends on company's security policy.

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ANALYSIS FEATURES

SWOT Analysis

SWOT, which stands for Strengths, Weaknesses, Opportunities and Threats, is an analytical framework that identifies the internal and external factors that are favorable and unfavorable for a company.

Enhanced SWOT Analysis

Enhanced SWOT is a 3×3 grid that arranges strengths, weaknesses, opportunities and threats into one scheme:

How to use the strengths to take advantage of the opportunities?

How to use the strengths to reduce likelihood and impact of the threats?

How to overcome the weaknesses that obstruct taking advantage of the opportunities?

How to overcome the weaknesses that can make the threats a reality?

Upon answering these questions a company can develop a project plan to improve its business performance.

PESTEL Analysis

PESTEL (also termed as PESTLE) is an ideal tool to strategically analyze what influence different outside factors – political, economic, sociocultural, technological, environmental and legal – exert on a business to later chart its long term targets.

Being part of the external analysis when carrying out a strategic assessment or performing a market study, PESTEL gives an overview of diverse macro-environmental factors that any company should thoughtfully consider. By perceiving these outside environments, businesses can maximally benefit from the opportunities while minimizing the threats to the organization.



Key Factors Examined by PESTEL Analysis:

Political – What opportunities and pressures are brought by political bodies and what is the degree of public regulations' impact on the business?

Economic – What economic policies, trends and structures are expected to affect the organization, what is this influence's degree?

Sociological – What cultural and societal aspects will work upon the demand for the business's products and operations?

Technological – What impact do the technological aspects, innovations, incentives and barriers have on the organization?

Environmental – What environmental and ecological facets, both locally and farther afield, are likely to predetermine the business?

Legal – What laws and legislation will exert influence on the style the business is carried out?

IFE, EFE, IE Matrices

The Internal Factor Evaluation matrix (IFE matrix) is a strategic management tool helping audit or evaluate major weaknesses and strengths in a business's functional areas. In addition, IFE matrix serves as a basis for identifying and assessing relationships amongst those areas. The IFE matrix is utilised in strategy formulation.

The External Factor Evaluation matrix (EFE matrix) is a tool of strategic management that is typically utilised to assess current market conditions. It is an ideal instrument for visualising and prioritising the threats and opportunities a firm is facing.

The essential difference between the above mentioned matrices lies in the type of factors incorporated in the model; whilst the latter is engaged in internal factors, the former deals exceptionally with external factors – those exposed to social, political, economic, legal, etc. external forces.

Being a continuation of the EFE matrix and IFE matrix models, the Internal External matrix (IE matrix) rests upon an investigation of external and internal business factors



integrated into one suggestive model.

Porter Five Forces Analysis

The Porter's five forces analysis studies the industry of operation and helps the company find new sources of competitive advantage. The analysis surveys an industry through five major questions:

What composes a threat of substitute products and services?

Is there a threat of new competitors entering the market?

What is the intensity of competitive rivalry?

How big is the bargaining power of buyers?

How significant is the bargaining power of suppliers?

VRIO Analysis

VRIO stands for Value, Rarity, Imitability, Organization. This analysis helps to evaluate all company's resources and capabilities and bring them together into one aggregate table that includes:

Tangible resources

Financial

Physical

Technological

Organizational

Intangible resources

Human

Innovation and Creativity



Reputation

Organizational capabilities

The result of the analysis gives a clear picture of company's competitive and economic implications, answering the questions if the resources mentioned above are:

Valuable?
Rare?
Costly to imitate?
Organized properly?



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