

Balfour Beatty plc Fundamental Company Report Including Financial, SWOT, Competitors and Industry Analysis

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Abstracts

Balfour Beatty plc Fundamental Company Report provides a complete overview of the company's affairs. All available data is presented in a comprehensive and easily accessed format. The report includes financial and SWOT information, industry analysis, opinions, estimates, plus annual and quarterly forecasts made by stock market experts. The report also enables direct comparison to be made between Balfour Beatty plc and its competitors. This provides our Clients with a clear understanding of Balfour Beatty plc position in the Engineering and Construction Services Industry.

The report contains detailed information about Balfour Beatty plc that gives an unrivalled in-depth knowledge about internal business-environment of the company: data about the owners, senior executives, locations, subsidiaries, markets, products, and company history.

Another part of the report is a SWOT-analysis carried out for Balfour Beatty plc. It involves specifying the objective of the company's business and identifies the different factors that are favorable and unfavorable to achieving that objective. SWOT-analysis helps to understand company's strengths, weaknesses, opportunities, and possible threats against it.

The Balfour Beatty plc financial analysis covers the income statement and ratio trend-charts with balance sheets and cash flows presented on an annual and quarterly basis. The report outlines the main financial ratios pertaining to profitability, margin analysis, asset turnover, credit ratios, and company's long-



term solvency. This sort of company's information will assist and strengthen your company's decision-making processes.

In the part that describes Balfour Beatty plc competitors and the industry in whole, the information about company's financial ratios is compared to those of its competitors and to the industry. The unique analysis of the market and company's competitors along with detailed information about the internal and external factors affecting the relevant industry will help to manage your business environment. Your company's business and sales activities will be boosted by gaining an insight into your competitors' businesses.

Also the report provides relevant news, an analysis of PR-activity, and stock price movements. The latter are correlated with pertinent news and press releases, and annual and quarterly forecasts are given by a variety of experts and market research firms. Such information creates your awareness about principal trends of Balfour Beatty plc business.

About Balfour Beatty plc

Balfour Beatty plc operates as an engineering, construction and services group. The company serves the international markets for rail, road and utility systems, buildings and complex structures.

Building, Building Management and Services

The company is an international operator in the design, construction, equipping, maintaining and management of buildings and selected aspects of their internal environment. The company's skills range from design through construction management, building and building services through to whole-life asset management and maintenance.

The company's work in this sector is principally for the public sector where government spends on education, healthcare and social housing.

In the U.S., Heery represents the company's business interests. Heery is a architectural, engineering and programme management business.

Civil and Specialist Engineering and Services



Balfour Beatty is a U.K.'s domestic and international civil engineering company with major capabilities in the U.K., USA, Hong Kong and the Middle East. In specialist engineering, the company has market positions in overhead transmission lines, gas and water utility contracting and in road management and maintenance. The company acquired 50% of Gammon in Hong Kong in 2004.

Rail Engineering and Services

Balfour Beatty is an international operator in the design, construction, equipping, maintenance, management and renewal of rail assets and systems. In October 2004 the company acquired Bombardier Transportation's U.K. Solid State Interlocking (SSI) signalling resource.

Balfour Beatty has a significant presence throughout the rest of Europe and major projects in Italy and Portugal are progressing well. In the US, Balfour Beatty Rail Inc has been reorganised into a single organisation, headquartered in Jacksonville, Florida.

Investments

Balfour Beatty promotes, manages and invests in privately-funded infrastructure projects and developments in selected sectors in the UK and overseas, through its operating company Balfour Beatty Capital Projects. Balfour Beatty is a participant in the U.K. Government's plans for PPP/PFI.

The PPP/PFI projects awarded to Balfour Beatty are in two principal sectors: infrastructure, comprising transportation, power and wastewater treatment; and accommodation which include health and education.

Transport

Balfour Beatty is a 20% shareholder in the Metronet consortium which is a 30 year PPP project responsible for upgrading and maintaining two thirds of London Underground's infrastructure – its trains, stations, signalling, track, tunnels and bridges.

The company also has four design-build-finance-operate road concessions, the M1-A1 Link road, the A50 Stoke-Derby Link, the A30/A35 Exeter to Bere Regis and M77 Glasgow Southern Orbital. Balfour Beatty owns 50% of Connect M1-A1 Limited and 100% of the latter three projects via two holding companies, Connect M77/GSO



Holdings Limited in respect of the Scottish project and Connect Roads Limited in relation to the A30/35 and A50.

Healthcare

The company is responsible for four major hospitals, teaching hospitals in London and Edinburgh, a district general hospital in Durham and a new acute hospital in Blackburn, providing a total of approximately 2,500 beds.

Education

The company is undertaking a major rebuild/refurbishment schools programme in Stoke which is due for completion in 2005. This is a PFI-group schools project comprising 122 schools. In Rotherham the company would provide nine new and refurbished primary schools and six secondary schools.

Other Infrastructure

Balfour Beatty is a 10% shareholder in Seeboard Powerlink Ltd (SPL) and a 25% shareholder in Power Asset Development Company Ltd (PADCo). SPL operates the London Underground high voltage power system.

In Scotland, Aberdeen Environmental Services has constructed and is operating the new wastewater treatment facilities, providing enhanced sewage treatment for Aberdeen and its environs.

Balfour Beatty is an investor in the Sunderland street lighting PFI project, maintaining the total stock of 45,000 street lights and 13,500 illuminated highway signs and other fixed equipment in the city.

Strategic Alliances

Skanska AB has a 40% stake along with its partners, Balfour Beatty (40%), Atkins (10%) and Egis (10%), which are formally been appointed preferred bidder for the development of the M25 highway around London. As part of the consortium, Skanska Infrastructure Development would be responsible for the development and management of the project together with its three partners for a period of 30 years. The design and construction would be undertaken by Skanska UK and Balfour Beatty in a 50/50 joint venture.



The company and Alstom SA have formed a joint venture company, Signalling Solutions Limited. The two companies hold a 50% stake.

VINCI Construction Grands Projets Sdn Bhd and Vinci Plc has signed an agreement with Balfour Beatty plc to form a 50/50 joint venture. The joint venture is to bid on tenders issued as part of the U.K's programme to build nuclear power plants. The joint venture would carry out project management, civil engineering, and construction of infrastructure.

History

Balfour Beatty plc was founded in 1909 by George Balfour and Andrew Beatty.

The above Company Fundamental Report is a half-ready report and contents are subject to change.

It means that we have all necessary data in our database to prepare the report but need **2-3 days** to complete it. During this time we are also updating the report with respect to the current moment. So, you can get all the most recent data available for the same price. Please note that preparation of additional types of analyses requires extra time.



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^{1 –} Data availability depends on company's security policy.

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ANALYSIS FEATURES

SWOT Analysis

SWOT, which stands for Strengths, Weaknesses, Opportunities and Threats, is an analytical framework that identifies the internal and external factors that are favorable and unfavorable for a company.

Enhanced SWOT Analysis

Enhanced SWOT is a 3×3 grid that arranges strengths, weaknesses, opportunities and threats into one scheme:

How to use the strengths to take advantage of the opportunities?

How to use the strengths to reduce likelihood and impact of the threats?

How to overcome the weaknesses that obstruct taking advantage of the opportunities?

How to overcome the weaknesses that can make the threats a reality?

Upon answering these questions a company can develop a project plan to improve its business performance.

PESTEL Analysis

PESTEL (also termed as PESTLE) is an ideal tool to strategically analyze what influence different outside factors – political, economic, sociocultural, technological, environmental and legal – exert on a business to later chart its long term targets.

Being part of the external analysis when carrying out a strategic assessment or performing a market study, PESTEL gives an overview of diverse macro-environmental factors that any company should thoughtfully consider. By perceiving these outside environments, businesses can maximally benefit from the opportunities while minimizing the threats to the organization.



Key Factors Examined by PESTEL Analysis:

Political – What opportunities and pressures are brought by political bodies and what is the degree of public regulations' impact on the business?

Economic – What economic policies, trends and structures are expected to affect the organization, what is this influence's degree?

Sociological – What cultural and societal aspects will work upon the demand for the business's products and operations?

Technological – What impact do the technological aspects, innovations, incentives and barriers have on the organization?

Environmental – What environmental and ecological facets, both locally and farther afield, are likely to predetermine the business?

Legal – What laws and legislation will exert influence on the style the business is carried out?

IFE, EFE, IE Matrices

The Internal Factor Evaluation matrix (IFE matrix) is a strategic management tool helping audit or evaluate major weaknesses and strengths in a business's functional areas. In addition, IFE matrix serves as a basis for identifying and assessing relationships amongst those areas. The IFE matrix is utilised in strategy formulation.

The External Factor Evaluation matrix (EFE matrix) is a tool of strategic management that is typically utilised to assess current market conditions. It is an ideal instrument for visualising and prioritising the threats and opportunities a firm is facing.

The essential difference between the above mentioned matrices lies in the type of factors incorporated in the model; whilst the latter is engaged in internal factors, the former deals exceptionally with external factors – those exposed to social, political, economic, legal, etc. external forces.

Being a continuation of the EFE matrix and IFE matrix models, the Internal External matrix (IE matrix) rests upon an investigation of external and internal business factors



integrated into one suggestive model.

Porter Five Forces Analysis

The Porter's five forces analysis studies the industry of operation and helps the company find new sources of competitive advantage. The analysis surveys an industry through five major questions:

What composes a threat of substitute products and services?

Is there a threat of new competitors entering the market?

What is the intensity of competitive rivalry?

How big is the bargaining power of buyers?

How significant is the bargaining power of suppliers?

VRIO Analysis

VRIO stands for Value, Rarity, Imitability, Organization. This analysis helps to evaluate all company's resources and capabilities and bring them together into one aggregate table that includes:

Tangible resources

Financial

Physical

Technological

Organizational

Intangible resources

Human

Innovation and Creativity



Reputation

Organizational capabilities

The result of the analysis gives a clear picture of company's competitive and economic implications, answering the questions if the resources mentioned above are:

Valuable?
Rare?
Costly to imitate?
Organized properly?



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